

# **REPORT OF THE AUDITOR GENERAL ON THE ACCOUNT OF**



**Kiribati Oil Co. Ltd**  
**For the Years Ended 31<sup>st</sup> December 2013, 2014,**  
**2015 and 2016**

**Kiribati Audit Office**  
**December 2017**



P.O BOX 63  
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Kiribati

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Audit for an impact for the public

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## INDEPENDENT AUDITOR'S REPORT

### To The Readers Of Kiribati Oil Co. Ltd Financial Statements For The Years Ended 31 December 2013, 2014, 2015 and 2016

The Auditor-General, Mrs Matereta Raiman, is the auditor of Kiribati Oil Co. Ltd (KOIL)

The audit covered the Company's compliance with the requirements of Part VII of the Public Finances (Control and Audit) 1976, the Companies Ordinance, 1979 and SOE Act, 2013 that apply to the Financial Statements of the KOIL for the years ended 31 December, 2013 to 2016.

#### **KOIL's Board of Directors and Management Responsibility**

The Board of Directors and Management are responsible for the preparation and fair presentation of the Financial Statements in accordance with Generally Accepted Accounting Practice in Kiribati, and for such internal control as management determines necessary to enable the preparation of financial statements that are free from material misstatements, whether due to fraud or error.

#### **Auditor's Responsibility**

It is my responsibility to express an independent opinion on these Financial Statements and reporting that opinion to you as required under the Public Finance (Control and Audit) Ordinance 1976. The audit was conducted in accordance with International Standards of Supreme Audit Institutions.

#### **Unqualified Audit Opinion**

In my opinion, the Financial Statements present fairly, in all material respects, the Financial Position of KOIL for the years ended 31<sup>st</sup> Dec, 2013 to 2016 and the results of its operations and its cash flows for the years then ended in accordance with Generally Accepted Accounting Practice in Kiribati.

The audit was completed on 14 December, 2017, and was the date at which my opinion was expressed.

## Report on other Legal and Regulatory Requirements

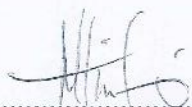
KOIL lodged its Financial Statements for years 2013 to 2016 on the following dates which indicated KOIL's non-compliance with sec. 20 of SOE Act, 2013:

Year: 2013 \* – lodged on 26<sup>th</sup> Sept, 2016  
2014 \* – " same date as above  
2015 - lodged on 30<sup>th</sup> June, 2016  
2016 - lodged on 14<sup>th</sup> Sept, 2017

## Independence

When carrying out the audit we followed the independence requirements stipulated under section 114 (4) of the Kiribati Constitution and the requirements of the International Standards of Supreme Audit Institutions.

Other than the audit, we have no relationship with or interest in KOIL.

  
.....  
Mrs. Matereta. Raiman.  
**Auditor General.**

Date: 14 Dec 2017

**KIRIBATI OIL COMPANY LIMITED**

**FINANCIAL STATEMENTS**

**YEAR ENDED 31<sup>ST</sup> DECEMBER, 2013.**

**KIRIBATI OIL COMPANY LIMITED**  
**DIRECTORS REPORT ON THE FINANCIAL STATEMENTS**  
**FOR YEAR ENDED 31<sup>ST</sup> DECEMBER, 2013**

Directors of the Kiribati Oil Company Limited present their report on the financial statements of the company for the year ended 31<sup>st</sup> December, 2013 as follows.

**1. State of Affairs**

In the opinion of directors, the accompanying balance sheet gives a true and fair view of the state of affairs of the company as at 31<sup>st</sup> December 2013 and the accompanying income statement and cash flow statement give a true and fair view of the operating result and cash flow of the company for the year ended 31<sup>st</sup> December, 2013.

**2. Dividend**

There was no dividend declared or paid during the financial year.

**3. Certificate of Solvency**

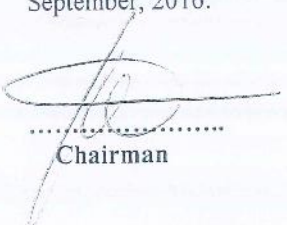
In accordance with section 136 of the Companies Ordinance, directors of the Kiribati Oil Company Limited confirm that:-

- (a) As at 31<sup>st</sup> December 2013, the company owned fixed assets valued at \$4,867,988.38, current assets valued at \$14,241,551.66, and nothing was owed to the company by directors or shareholders of the company as at that date.
- (b) As at 31<sup>st</sup> December 2013, the company had its account receivables of \$2,138,929.72 for which the government ministries owed the company by \$473,870.35, the SOE owed \$423,180.26, AKL owed \$725,888.09, International Aircraft owed \$251,454.73 and others from private sector owed \$264,536.29.
- (c) As at 31<sup>st</sup> December 2013, the company had its dishonored cheques of \$5,755,459.83 of which the majority comprised of PUB dishonored cheques at the amount of \$5,555,702.59, KSSL at the amount of \$129,688.25 and \$70,068.99 by the private sector.
- (d) As at 31<sup>st</sup> December 2013, the company had its prepayments and other receivables of \$572,295.73.
- (e) As at 31<sup>st</sup> December 2013, the company had a current trade loan with ANZ bank of \$1,452,115.63, account payable of \$23,811.26, a sum owed to the Japanese Non-Project Grant Aid scheme amounting to \$1,973,908.70, company tax payable amounting to \$933,877.85 and nothing was owed by the company to directors or shareholders of the company as at that date.
- (f) In the opinion of directors of the company, the company was able to pay its debts and liabilities as at 31<sup>st</sup> December 2013.

**4. Subsequent Events**

Since the date of the financial statements, there has been no significant event with material effect on the financial position or prospect of the company.

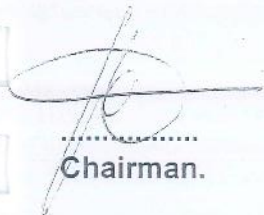
Signed for and on behalf of the Board and in accordance with a resolution of directors dated on 22<sup>nd</sup> day of September, 2016.

  
.....  
Chairman

  
.....  
Director

KIRIBATI OIL COMPANY LTD  
Summary of Income Statement  
Year ended 31st December 2013

|                            | 2013                |                     |                     | 2012                |
|----------------------------|---------------------|---------------------|---------------------|---------------------|
|                            | Consolidated        | Tarawa              | Kiritimati          | Consolidated        |
| <b>Income</b>              |                     |                     |                     |                     |
| Net Sales                  | 33,204,030.61       | 28,793,692.97       | 4,410,337.64        | 31,964,411.75       |
| Less COS                   | 28,039,174.36       | 24,896,473.75       | 3,142,700.61        | 28,229,043.21       |
| Gross Profit               | 5,164,856.25        | 3,897,219.22        | 1,267,637.03        | 3,735,368.54        |
| Other Income               | 586,243.92          | 141,006.29          | 445,237.63          | 2,778,113.43        |
| <b>Total Income</b>        | <b>5,751,100.17</b> | <b>4,038,225.51</b> | <b>1,712,874.66</b> | <b>6,513,481.97</b> |
| <b>Expenses</b>            |                     |                     |                     |                     |
| Depreciation               | 820,040.11          | 660,252.42          | 159,787.69          | 805,950.42          |
| Interest                   | 0.00                | 0.00                | 0.00                | 41,945.07           |
| Other Expenses             | 4,206,039.80        | 3,557,992.82        | 648,046.98          | 6,377,586.02        |
| <b>Total Expenses</b>      | <b>5,026,079.91</b> | <b>4,218,245.24</b> | <b>807,834.67</b>   | <b>7,225,481.51</b> |
| Profit/(Loss) before I/Tax | 725,020.26          | (180,019.73)        | 905,039.99          | (711,999.54)        |
| Provision for I/Tax        | 248,757.09          | (63,006.91)         | 311,764.00          | 0                   |
| <b>Net Profit/(Loss)</b>   | <b>476,263.17</b>   | <b>(117,012.82)</b> | <b>593,275.99</b>   | <b>(711,999.54)</b> |

  
 .....  
 Chairman.

  
 .....  
 Director.

**KIRIBATI OIL COMPANY LTD**  
**Consolidated Income Statement**  
**Year ended 31st December 2013**

|                               |       | 2013          |               |              | 2012          |
|-------------------------------|-------|---------------|---------------|--------------|---------------|
|                               | Notes | Consolidated  | Tarawa        | Kiritimati   | Consolidated  |
| Revenue                       | 3     | 33,204,030.61 | 28,793,692.97 | 4,410,337.64 | 31,964,411.75 |
| less Cost of Sales            | 4     | 28,039,174.36 | 24,896,473.75 | 3,142,700.61 | 28,229,043.21 |
| Gross Profit                  |       | 5,164,856.25  | 3,897,219.22  | 1,267,637.03 | 3,735,368.54  |
| Other Income                  | 5     | 586,243.92    | 141,006.29    | 445,237.63   | 2,778,113.43  |
| Total Income                  |       | 5,751,100.17  | 4,038,225.51  | 1,712,874.66 | 6,513,481.97  |
| Expenses:                     |       |               |               |              |               |
| Staff Costs                   | 6     | 1,229,551.73  | 997,819.53    | 231,732.20   | 1,173,432.58  |
| Travelling                    |       | 75,750.21     | 72,476.91     | 3,273.30     | 60,090.48     |
| Motor Vehicle Expenses        |       | 61,265.23     | 46,446.79     | 14,818.44    | 82,724.43     |
| Vehicle Hire                  |       | 26,065.18     | 20,812.18     | 5,253.00     | 29,815.55     |
| Freight & Handling            |       | 398,340.43    | 347,901.47    | 50,438.96    | 581,722.70    |
| Agency Costs                  |       | 113,392.86    | 107,069.37    | 6,323.49     | 59,759.67     |
| Directors Expenses            |       | 6,088.10      | 6,088.10      | 0.00         | 17,837.50     |
| Office & Computer Supplies    |       | 17,360.84     | 16,315.14     | 1,045.70     | 17,444.89     |
| Office Stationery             |       | 14,084.04     | 10,654.05     | 3,429.99     | 12,425.80     |
| Office Repairs                |       | 8,074.92      | 6,263.82      | 1,811.10     | 13,226.34     |
| Telecom Charges               |       | 9,256.70      | 8,276.30      | 980.40       | 11,878.01     |
| Electricity & Water           |       | 92,844.72     | 87,424.46     | 5,220.26     | 86,740.17     |
| LPG Sales Commission          |       | 15,248.50     | 15,248.50     | 0.00         | 12,692.70     |
| Entertainment                 |       | 8,189.25      | 5,018.50      | 3,170.75     | 6,905.75      |
| Council Charges               |       | 2,300.00      | 2,300.00      | 0.00         | 3,672.50      |
| Training                      |       | 12,787.14     | 5,025.18      | 7,761.96     | 31,975.87     |
| Depreciation                  | 7     | 820,040.11    | 660,252.42    | 159,787.69   | 805,950.42    |
| Advertisement/Promotion       |       | 4,789.35      | 2,943.35      | 1,846.00     | 4,598.80      |
| General Repairs & Maintenance |       | 74,834.78     | 65,015.69     | 9,819.09     | 47,770.31     |
| Uniform & Safety Wears        |       | 15,248.19     | 10,666.28     | 4,581.91     | 11,849.19     |
| Lab Testing                   |       | 29,266.55     | 25,525.80     | 3,740.75     | 44,349.79     |
| Fees                          | 8     | 48,322.71     | 47,664.71     | 658.00       | 44,289.89     |
| Land Lease                    |       | 5,275.95      | 0.00          | 5,275.95     | 5,275.95      |
| Miscellaneous Expenses        | 9     | 38,185.97     | 35,377.38     | 2,808.59     | 45,219.80     |
| Tanker Discharge              |       | 95,652.59     | 82,437.69     | 13,214.90    | 89,212.68     |
| Silver Jubilee                |       | 0.00          | 0.00          | 0.00         | 5,636.30      |
| Doubtful Debts                | 10    | 984,053.49    | 709,194.82    | 274,858.67   | 2,650,742.77  |
| Loan Interest                 |       | 0.00          | 0.00          | 0.00         | 41,945.07     |
| Trade Loan Interest           |       | 109,260.92    | 109,260.92    | 0.00         | 114,776.48    |
| Bank Charges                  |       | 11,239.70     | 10,676.70     | 563.00       | 13,232.74     |
| Loss on Foreign Exchange      |       | 219.69        | 219.69        | 0.00         | 0.00          |
| Empty Drums                   |       | 703,869.49    | 703,869.49    | 0.00         | 712,827.60    |
| Debts Write Off               |       | 0.00          | 0             | 0.00         | 161,181.29    |
| Total Expenses                |       | 5,030,659.34  | 4,218,245.24  | 812,414.10   | 7,001,204.02  |
| Operating Profit for the year |       | 720,440.83    | (180,019.73)  | 900,460.56   | (487,722.05)  |
| Prior Period Items            |       | 4,579.43      | 0.00          | 4,579.43     | (224,277.49)  |
| Profit/Loss Before I/Tax      |       | 725,020.26    | (180,019.73)  | 905,039.99   | (711,999.54)  |
| Less I/Tax                    |       | 248,757.09    | (63,006.91)   | 311,764.00   | 0.00          |
| Net Profit/(Loss) After I/Tax |       | 476,263.17    | (117,012.82)  | 593,275.99   | (711,999.54)  |

Chairman.

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Director.

**KIRIBATI OIL COMPANY LTD**  
**Consolidated Statement of Financial Position**  
**As at 31st December 2013**

|                                   |       | 2013                 |                      |                     |                      |
|-----------------------------------|-------|----------------------|----------------------|---------------------|----------------------|
|                                   |       | 2013                 | 2012                 |                     |                      |
|                                   | Notes | Consolidated         | Tarawa               | Kiritimati          | Consolidated         |
| <b>Current Assets</b>             |       |                      |                      |                     |                      |
| Cash & Cash Equivalents           | 11    | 2,587,144.96         | 2,484,189.21         | 102,955.75          | 3,195,612.33         |
| Account Receivables               | 12    | 2,138,929.72         | 1,575,284.91         | 563,644.81          | 1,843,040.10         |
| Dishonored Cheques                | 13    | 5,755,459.83         | 5,755,097.83         | 362.00              | 4,935,702.23         |
| Prepayments and Other Receivables | 14    | 572,295.73           | 506,492.58           | 65,803.15           | 435,483.18           |
| Less Provis for Doubtful Debts    |       | (3,634,796.26)       | (3,359,937.59)       | (274,858.67)        | (3,064,972.26)       |
| Stock                             | 15    | 6,796,198.28         | 3,567,747.81         | 3,228,450.47        | 5,549,717.88         |
| Spare Parts                       |       | 26,319.40            | 15,679.40            | 10,640.00           | 31,181.92            |
| <b>Total Current Assets</b>       |       | <b>14,241,551.66</b> | <b>10,544,554.15</b> | <b>3,696,997.51</b> | <b>12,925,765.38</b> |
| <b>Current Liabilities</b>        |       |                      |                      |                     |                      |
| Account Payables                  | 16    | 23,811.26            | 23,811.26            | 0.00                | 107.60               |
| Accruals and Other Payables       | 17    | 470,134.12           | 449,696.84           | 20,437.28           | 323,742.13           |
| Company Tax Payable               |       | 933,877.85           | 933,877.85           | 0.00                | 1,243,956.55         |
| Trade Loan                        | 18    | 1,452,115.63         | 1,452,115.63         | 0.00                | 1,794,940.64         |
| ROC Taiwan                        | 19    | 2,500,000.00         | 2,500,000.00         | 0.00                | 0.00                 |
| <b>Total Current Liabilities</b>  |       | <b>5,379,938.86</b>  | <b>5,359,501.58</b>  | <b>20,437.28</b>    | <b>3,362,746.92</b>  |
| <b>Working Capital</b>            |       | <b>8,861,612.80</b>  | <b>5,185,052.57</b>  | <b>3,676,560.23</b> | <b>9,563,018.46</b>  |
| <b>Long Term Assets</b>           |       |                      |                      |                     |                      |
| Property, Plants and Equipments   | 7     | 2,693,006.45         | 2,367,412.05         | 325,594.40          | 2,965,084.71         |
| WIP - Betio Projects              | 20    | 2,174,981.93         | 2,174,981.93         | 0.00                | 157,837.01           |
| <b>Total Long Term Assets</b>     |       | <b>4,867,988.38</b>  | <b>4,542,393.98</b>  | <b>325,594.40</b>   | <b>3,122,921.72</b>  |
| <b>Long Term Liabilities</b>      |       |                      |                      |                     |                      |
| NPGA Loan                         | 21    | 1,973,908.70         | 1,973,908.70         | 0.00                | 1,973,908.70         |
|                                   |       | <b>1,973,908.70</b>  | <b>1,973,908.70</b>  | <b>0.00</b>         | <b>1,973,908.70</b>  |
| <b>NET WORTH</b>                  |       | <b>11,755,692.48</b> | <b>7,753,537.85</b>  | <b>4,002,154.63</b> | <b>10,712,031.48</b> |
| <b>Shareholders Equity:</b>       |       |                      |                      |                     |                      |
| Paid up Capital                   |       | 500.00               | 500.00               | 0.00                | 500.00               |
| Reserves                          |       | 1,033,548.00         | 1,033,548.00         | 0.00                | 1,033,548.00         |
| Asset Revaluation Reserve         |       | 318,620.51           | 318,620.51           | 0.00                | 0.00                 |
| Retained Earnings                 | 22    | 10,403,023.97        | 5,811,300.48         | 4,591,723.49        | 9,677,983.48         |
| <b>Total Equity</b>               |       | <b>11,755,692.48</b> | <b>7,163,968.99</b>  | <b>4,591,723.49</b> | <b>10,712,031.48</b> |

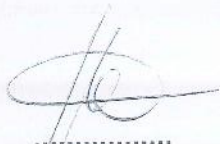
Chairman.

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Director.

**KIRIBATI OIL COMPANY LTD**  
**Consolidated Cash Flow Statement**  
**Year ended 31st December 2013**

|                                                                | 2013                  | 2012                  |
|----------------------------------------------------------------|-----------------------|-----------------------|
| <b>Cash flows from Operating Activities:</b>                   |                       |                       |
| Cash receipts from Customers                                   | 33,114,331.87         | 35,750,219.17         |
| Cash paid to Suppliers & Employees                             | (33,666,234.28)       | (33,756,792.98)       |
| Loan Interest Payment                                          | 0.00                  | (41,945.07)           |
| Payment of Income Tax                                          | (310,078.70)          | (260,000.00)          |
| <b>Net Cash flow from Operating Activities</b>                 | <b>(861,981.11)</b>   | <b>1,691,481.12</b>   |
| <b>Cash flows from Financing Activities:</b>                   |                       |                       |
| Gov't Soft Loan                                                | 2,500,000.00          | 0.00                  |
| Bank Loan Repayment                                            | 0.00                  | (709,306.27)          |
| NPGA Fuel Loan                                                 | 0.00                  | (442,810.11)          |
| <b>Net Cash flow from Financing Activities</b>                 | <b>2,500,000.00</b>   | <b>(1,152,116.38)</b> |
| <b>Cash flows from Investing Activities:</b>                   |                       |                       |
| Acquisition of fixed assets                                    | (2,246,486.26)        | (267,470.27)          |
| <b>Net Cash flow from Investing Activities</b>                 | <b>(2,246,486.26)</b> | <b>(267,470.27)</b>   |
| <b>Movement in Cash and Cash Equivalents</b>                   | <b>(808,467.37)</b>   | <b>271,894.47</b>     |
| Cash and Cash Equivalents, 1st January                         | 3,195,612.33          | 2,923,717.86          |
| <b>Cash and Cash Equivalents, 31st December</b>                | <b>2,587,144.96</b>   | <b>3,195,612.33</b>   |
| <b>Reconciliation of cash flows from Operating Activities:</b> |                       |                       |
| Net Profit (Loss) for the year                                 | 725,020.26            | (711,810.59)          |
| Add: Depreciations                                             | 820,040.11            | 805,950.42            |
| Loan Interest                                                  | 0.00                  | 41,945.07             |
| Decrease/-Increase in Current Assets                           | (1,924,253.65)        | 10,218.60             |
| Increase/-Decrease in Current Liabilities                      | (482,808.08)          | 1,514,041.62          |
| Adjustment to Retained Earnings                                | 20.23                 | 31,136.00             |
|                                                                | <b>(861,981.11)</b>   | <b>1,691,481.12</b>   |

  
 .....  
**Chairman.**

  
 .....  
**Director.**

**KIRIBATI OIL COMPANY LTD**  
**Statement of Movement of Equity**  
**For Year Ended 31st December 2013**

|                                 | 2013          | 2012          | 2011          |
|---------------------------------|---------------|---------------|---------------|
| Net Profit for the Year         | 725,020.26    | (711,999.54)  | 742,375.98    |
| Total Recognised Earnings       | 725,020.26    | (711,999.54)  | 742,375.98    |
| Adjustment                      | 20.23         | 31,324.95     | 1,603,403.05  |
| Dividend                        | 0.00          | 0.00          | (500,000.00)  |
| Revaluation Reserve             | 318,620.51    |               |               |
| Movement in Equity for the Year | 1,043,661.00  | (680,674.59)  | 1,845,779.03  |
| Equity at start of the year     | 10,712,031.48 | 11,392,706.07 | 9,546,927.04  |
| Equity at end of the year       | 11,755,692.48 | 10,712,031.48 | 11,392,706.07 |

  
 .....  
**Chairman.**

  
 .....  
**Director.**

## 1. GENERAL

The Kiribati Oil Company is a private company owned by the Government of Kiribati registered on 9th December 1986 under the Companies Ordinance with Registration No.21. Its authorized and paid-up capital is 500 shares of \$1 each.

The main activities of the company are the importing, wholesaling and retailing of all petroleum products in Kiribati including lubes and all gas products.

The accounting period for the company is from January to December of each year or a calendar year and the official currency used is the Australian dollar.

## 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The financial statements are prepared under the historical cost convention in accordance with generally accepted accounting principles, standards and relevant legislations applicable in Kiribati and the principal accounting policies adopted by the company are set out below.

### 2.1 Depreciation

Depreciation is calculated to distribute the cost of an asset over its useful life (less scrap value if any) using the straight line method. The following rates are used:

|                        |     |
|------------------------|-----|
| Plant & Machinery      | 25% |
| Office Equipment       | 25% |
| Fuel Tanks             | 10% |
| Fuel Pipes             | 10% |
| Water Tanks            | 10% |
| Outer Islands Projects | 5%  |
| Motor Vehicles         | 20% |
| Buildings              | 5%  |
| Furniture & Fittings   | 25% |

### 2.2 Trade Receivables

Trade Receivables or Account Receivables are recognised at invoice amount. A provision for impairment of trade receivables is established when the company will not be able to collect all amounts due according to the original terms of the receivables. Significant financial difficulties of the debtor, probability that the debtor will enter bankruptcy or financial reorganization and default or delinquency in payments are considered indicators that the trade receivable is impaired.

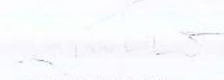
The basis of estimates of provision used is Accounts Receivable Aging Method for which the receivables are categorized into multiple terms and in the company case we allow payment on term of n/30, and the typical classification in aging schedule will be from 0 - 30, 31 - 60, 61 - 90 and above 90 days. The percentages used are 1%, 10%, 30% and 50% in calculating the allowance impaired.

The carrying amount of the asset is reduced through the use of a provision account and the amount of loss is recognised is recognized in the income statement within other operating expenses.

When the trade receivable is uncollectible, it is written off against the provision of doubtful debts for trade receivables and subsequent recoveries of amounts perviously written off are written are credited to other operating income in the income statement.

### 2.3 Inventory

  
.....  
Chairman.

  
.....  
Director.

Stock is valued at the lower of cost and net realisable value and recorded using the FIFO cost flow method. Stock counted at the end of the year is as follows:

|           | 2013         |              |              | 2012         |
|-----------|--------------|--------------|--------------|--------------|
|           | Total        | Tarawa       | Kiritimati   |              |
| Inventory | 6,796,198.28 | 3,567,747.81 | 3,228,450.47 | 5,549,717.88 |

## 2.4 Revaluation of Fixed Asset

The company had revalued its Fixed Assets for Tarawa, which were formally owned by Mobil Oil and the increment in the value of Fixed Asset was recorded in the balance sheet of the company under the Property, Plant and Equipment with a contra to the Asset Revaluation Reserve under the Equity's account for the amount of \$318,620.51. These includes Tanks, Pipings, Bundwall and Buildings.

## 2.5 Financial and Market Risk

The Company is exposed to foreign exchange risk arising from various currency exposures in respect to purchase of inventory particularly to the US dollar. Foreign exchange risk arises from future commercial transactions. Management has looked into the future that the US dollar is suddenly becoming more strong against the AUD dollar, therefor we are looking for available options with our local bank in order to reduce risk from foreign exchange transactions. The loss and gain are recognized in the income statement when the loss and gain occurs. The company, however, has not yet proceeding with forward exchange agreement to hedging with bank on the US currency. KOIL may either take one of the two options or both such as 'Forward Exchange Contract to lock US dollar rate' or 'Establishing USD bank account'. The arrangements will have implications in our current accounting procedures and policies should we opt for the Forward Contract then hedge accounting will be adopted.

## 2.6 Government Grants

Government grants are recognised at their fair value where there is reasonable assurance that the grant will be received and all attaching conditions will be complied with. When the grant relates to an expense item, it is recognised as Income over the period necessary to match the grant on a systematic basis to the cost that it is intended to compensate. Where the grant relates to an asset, the fair value is credited to the cost of the asset and is released to the income statement over the expected useful life in a consistent manner with the depreciation method for the relevant asset.

## 3. Revenues

|        | 2013          |               |              | 2012          |
|--------|---------------|---------------|--------------|---------------|
| Sales: | Total         | Tarawa        | Kiritimati   |               |
| ADO    | 18,122,352.26 | 16,061,994.98 | 2,060,357.28 | 17,651,346.26 |
| ULP    | 8,105,873.16  | 7,380,517.64  | 725,355.52   | 7,207,777.10  |
| DPK    | 1,730,196.07  | 1,603,716.07  | 126,480.00   | 1,825,206.95  |
| AvGas  | 92,862.00     | 28,122.00     | 64,740.00    | 193,927.20    |
| JetA1  | 3,879,146.33  | 2,527,046.73  | 1,352,099.60 | 3,874,535.45  |
| Lubes  | 720,235.64    | 678,927.15    | 41,308.49    | 744,187.03    |
| LPG    | 531,492.80    | 513,368.40    | 18,124.40    | 467,431.76    |
| Others | 21,872.35     | 0.00          | 21,872.35    |               |
|        | 33,204,030.61 | 28,793,692.97 | 4,410,337.64 | 31,964,411.75 |

## 4. Cost of Sales

|           | 2013          |               |              | 2012          |
|-----------|---------------|---------------|--------------|---------------|
|           | Total         | Tarawa        | Kiritimati   |               |
| ADO       | 14,721,857.17 | 13,112,505.46 | 1,609,351.71 | 14,445,918.18 |
| ULP       | 7,892,679.07  | 7,203,929.99  | 688,749.08   | 7,786,047.39  |
| DPK       | 2,097,296.00  | 1,970,816.00  | 126,480.00   | 2,281,956.17  |
| AvGas     | 48,400.76     | 15,510.76     | 32,890.00    | 65,072.32     |
| JetA1     | 2,243,025.04  | 1,632,801.63  | 610,223.41   | 2,558,287.39  |
| Lubes     | 495,882.13    | 459,416.61    | 36,465.52    | 459,853.95    |
| LPG       | 514,435.98    | 498,897.60    | 15,538.38    | 370,504.70    |
| Drums     | 1,791.97      | 1,791.97      | 0.00         | 236,441.22    |
| Cylinders | 39.82         | 39.82         | 0.00         | 2,156.96      |
| Others    | 23,766.42     | 763.91        | 23,002.51    | 22,804.93     |
|           | 28,039,174.36 | 24,896,473.75 | 3,142,700.61 | 28,229,043.21 |

Chairman.

Director.

#### 5. Other Income:

|                         |                   |                   |                   |                     |
|-------------------------|-------------------|-------------------|-------------------|---------------------|
| Doubtful Debts Decrease | 418,220.79        |                   | 418,220.79        | 2,387,566.08        |
| Freight on Sales        | 50,538.35         | 50,538.35         |                   | 53,987.08           |
| Drums                   | 22,601.50         | 22,601.50         |                   | 35,525.00           |
| Cylinders               | 12,610.00         | 12,610.00         |                   | 10,277.00           |
| Overtime Charges        | 57,063.82         | 30,973.50         | 26,090.32         | 52,916.25           |
| Others                  | 19,194.46         | 18,267.94         | 926.52            | 234,842.02          |
| Waste Oil Sales         | 6,015.00          | 6,015.00          | 0.00              | 3,000.00            |
|                         | <u>586,243.92</u> | <u>141,006.29</u> | <u>445,237.63</u> | <u>2,778,113.43</u> |

#### 6. Staff Cost

|                                 | Total               | Tarawa            | Kiritimati        | 2012                |
|---------------------------------|---------------------|-------------------|-------------------|---------------------|
| Executive Remunerations Package |                     |                   |                   |                     |
| Salaries & Wages                | 134,863.42          | 111,413.79        | 23,449.63         | 117,492.87          |
| KPF                             | 10,085.90           | 8,327.26          | 1,758.64          | 10,223.09           |
| Allowances                      | 30,227.42           | 25,727.34         | 4,500.08          | 30,400.77           |
| L/Grant & Commutation           | 16,793.42           | 14,329.38         | 2,464.04          | 14,872.02           |
| Housing Assistance              |                     |                   |                   | 13,933.50           |
|                                 | <u>191,970.16</u>   | <u>159,797.77</u> | <u>32,172.39</u>  | <u>186,922.25</u>   |
| Staff Emoluments                |                     |                   |                   |                     |
| Salaries & Wages                | 631,778.25          | 498,810.02        | 132,968.23        | 580,871.01          |
| KPF                             | 45,409.05           | 34,937.59         | 10,471.46         | 55,682.05           |
| Allowances                      | 41,772.03           | 28,636.43         | 13,135.60         | 34,802.12           |
| Overtime                        | 149,350.48          | 128,935.88        | 20,414.60         | 131,106.80          |
| L/Grant & Passage               | 61,821.25           | 49,847.05         | 11,974.20         | 50,054.96           |
| House Subsidy                   | 30,865.50           | 30,865.50         | 0.00              | 19,322.00           |
| Temporary Assistance            | 63,794.46           | 53,198.74         | 10,595.72         | 101,671.39          |
| Retirement Benefit              | 12,790.55           | 12,790.55         | 0.00              | 13,000.00           |
|                                 | <u>1,037,581.57</u> | <u>838,021.76</u> | <u>199,559.81</u> | <u>986,510.33</u>   |
|                                 | <u>1,229,551.73</u> | <u>997,819.53</u> | <u>231,732.20</u> | <u>1,173,432.58</u> |

#### 7. Depreciation and Fixed Assets

See Attached Depreciation and PPE Schedule in Annex 1

#### 8. Fees

|                     | Total            | Tarawa           | Kiritimati    | 2012             |
|---------------------|------------------|------------------|---------------|------------------|
| Subscription Fee    | 10.00            | 10.00            | 0.00          | 300.00           |
| Consultancy Fee     | 23,126.72        | 23,126.72        | 0.00          | 11,854.12        |
| Audit Fee           | 3,000.00         | 3,000.00         | 0.00          | 12,000.00        |
| Licence Fee         | 2,164.00         | 1,506.00         | 658.00        | 2,207.64         |
| Vsat Licence & Fees | 20,021.99        | 20,021.99        | 0.00          | 17,928.13        |
|                     | <u>48,322.71</u> | <u>47,664.71</u> | <u>658.00</u> | <u>44,289.89</u> |

#### 9. Miscellaneous Expenses

|                              | Total            | Tarawa           | Kiritimati      | 2012             |
|------------------------------|------------------|------------------|-----------------|------------------|
| Advertisement and Promotions | 10,383.55        | 8,275.55         | 2,108.00        | 14,227.49        |
| Recruitment & Tender         | 1,554.30         | 1,554.30         |                 | 1,549.85         |
| Reference Materials          | 0.00             | 0.00             |                 | 3,560.00         |
| Mobil Expense                | 0.00             | 0.00             | 0.00            | 8,431.29         |
| Waste Oil, Spills & Leakage  | 1,840.00         | 1,840.00         |                 | 2,065.00         |
| Sundries                     | 17,614.62        | 16,914.03        | 700.59          | 9,706.52         |
| Joint Consultative Meeting   | 6,765.50         | 6,765.50         |                 | 5,679.65         |
| Management Meeting Expense   | 28.00            | 28.00            |                 |                  |
|                              | <u>38,185.97</u> | <u>35,377.38</u> | <u>2,808.59</u> | <u>45,219.80</u> |

#### 10. Doubtful Debts

|                                   | 2013       | 30 days  | 60 days  | 90 days  | 90+ days   |
|-----------------------------------|------------|----------|----------|----------|------------|
| Account Receivables Ageing Tarawa | 695,113.67 | 1,340.73 | 6,314.65 | 2,361.75 | 685,096.54 |

Chairman.

Director.

|                                         |              |          |             |             |              |
|-----------------------------------------|--------------|----------|-------------|-------------|--------------|
| Account Receivables Ageing Xmas         | 274,858.67   | 116.06   | 319.20      | 0.00        | 274,423.41   |
| Dishonored Cheques Ageing Tarawa        | 2,664,823.92 | 635.00   | 20,320.00   | 150,495.00  | 2,493,373.92 |
| Total Provision 2013                    | 3,634,796.25 | 2,091.79 | 26,953.85   | 152,856.75  | 3,452,893.86 |
| <b>Less Prov of Doubtful Debts 2012</b> |              |          |             |             |              |
| Dishonored Cheques                      | 2,065,538.64 | 1,442.07 | 50,800.00   | 192,405.00  | 1,820,891.57 |
| Accounts Receivables                    | 585,204.13   | 573.55   | 4,110.47    | 29,852.35   | 550,667.76   |
| Total Provision 2012                    | 2,650,742.77 | 2,015.62 | 54,910.47   | 222,257.35  | 2,371,559.33 |
| Loss Impaired                           | 984,053.49   | 76.17    | (27,956.62) | (69,400.60) | 1,081,334.53 |

#### 11. Cash and Cash Equivalents

For the purpose of the statements of cash flows, cash includes cash at bank, cash on hand, term deposits and cash in transit. Cash at the end of the as shown in the statements of cash flows is reconciled to the items related in the balance sheet as follows:

|                                     | 2013         |              |            | 2012         |
|-------------------------------------|--------------|--------------|------------|--------------|
|                                     | Total        | Tarawa       | Kiritimati |              |
| Cheque A/c - Tarawa                 | 1,438,681.80 | 1,438,681.80 |            | 2,890,191.64 |
| Petty Cash - Tarawa/Xmas            | 398.80       | 198.80       | 200.00     | 400.00       |
| Cash in transit                     | 411,375.14   | 407,047.34   | 4,327.80   | 254,305.39   |
| Term Deposit                        | 20,000.00    | 20,000.00    |            | 0.00         |
| Koii No# 2 Bank A/C - Tank Projects | 618,261.27   | 618,261.27   |            | 0.00         |
| Undeposited Funds                   | 35,561.40    | 0.00         | 35,561.40  | 0.00         |
| Xmas Imprest Account - 737022       | 62,866.55    | 0.00         | 62,866.55  | 40,317.54    |
| Tarawa Deposit Account              |              |              |            | 10,397.76    |
|                                     | 2,587,144.96 | 2,484,189.21 | 102,955.75 | 3,195,612.33 |

#### 12. Account Receivables

|                        | 2013         |              |            | 2012         |
|------------------------|--------------|--------------|------------|--------------|
|                        | Total        | Tarawa       | Kiritimati |              |
| Airlines - Domestic    | 725,888.09   | 725,888.09   | 0.00       | 533,217.35   |
| - Schedule Flights     | 151,508.55   | 140,048.55   | 11,460.00  | 103,513.55   |
| - Un-scheduled Flights | 99,946.18    | 35,315.10    | 64,631.08  | 129,086.68   |
| Gov't Ministries       | 473,870.35   | 260,180.04   | 213,690.31 | 472,813.74   |
| SOEs                   | 423,180.26   | 302,875.76   | 120,304.50 | 374,211.63   |
| Others                 | 264,536.29   | 110,977.37   | 153,558.92 | 236,720.93   |
| Adjustments            |              |              |            | (6,523.78)   |
|                        | 2,138,929.72 | 1,575,284.91 | 563,644.81 | 1,843,040.10 |

#### 13. Dishonor Cheques

|         | 2013         |              |            | 2012            |
|---------|--------------|--------------|------------|-----------------|
|         | Total        | Tarawa       | Kiritimati |                 |
| PUB     | 5,555,702.59 | 5,555,702.59 |            | \$ 4,726,574.99 |
| KSSL    | 129,688.25   | 129,688.25   |            | \$ 129,688.25   |
| Private | 70,068.99    | 69,706.99    | 362.00     | \$ 79,438.99    |
|         | 5,755,459.83 | 5,755,097.83 | 362.00     | 4,935,702.23    |

#### 14. Prepayments and Other Receivables

|                             | 2013       |            |            | 2012        |
|-----------------------------|------------|------------|------------|-------------|
|                             | Total      | Tarawa     | Kiritimati |             |
| Agencies - Northern         | 52,015.95  | 52,015.95  | 0.00       | 11,280.23   |
| Agencies - Central          | 101,628.22 | 101,628.22 | 0.00       | (19,399.66) |
| Agencies - Southern         | 12,580.55  | 12,580.55  | 0.00       | 11,346.15   |
| Agency - Teraina            | 15,334.26  | 0.00       | 15,334.26  | 16,392.71   |
| Agency - Tabuaeran          | 1,892.84   | 0.00       | 1,892.84   | 3,672.80    |
| Deposit to Vendors          | 110,009.09 | 110,009.09 | 0.00       | 310,173.15  |
| Freight Refundable - Tarawa | 212,405.86 | 212,405.86 | 0.00       | 33,092.73   |
| Staff Imprest               | 5,630.53   | 5,630.53   | 0.00       | 6,331.89    |
| Salary Advance - Tarawa     | 6,103.63   | 6,103.63   | 0.00       | 6,359.27    |
| Sundry Debtors              | 54,694.80  | 6,118.75   | 48,576.05  | 55,067.19   |
| Prepayments                 | 0.00       | 0.00       | 0.00       | 1,166.72    |
|                             | 572,295.73 | 506,492.58 | 65,803.15  | 435,483.18  |

Chairman.

Director.

# 15. Stock

|           | 2013         |              |              | 2012         |
|-----------|--------------|--------------|--------------|--------------|
|           | Total        | Tarawa       | Kiritimati   |              |
| ADO       | 2,726,725.16 | 1,167,330.66 | 1,559,394.50 | 2,172,386.35 |
| ULP       | 1,586,799.81 | 953,238.92   | 633,560.89   | 1,087,562.04 |
| DPK       | 440,407.84   | 175,716.87   | 264,690.97   | 490,908.04   |
| JetA1     | 943,691.93   | 336,597.84   | 607,094.09   | 602,732.79   |
| AvGas     | 47,882.48    | 20,465.49    | 27,416.99    | 96,283.29    |
| Lubes     | 518,526.40   | 480,039.57   | 38,486.83    | 569,624.65   |
| LPG       | 418,902.81   | 406,881.03   | 12,021.78    | 318,207.50   |
| Others    | 113,261.85   | 27,477.43    | 85,784.42    | 76,648.56    |
| Cylinders |              |              |              | 135,364.66   |
|           | 6,796,198.28 | 3,567,747.81 | 3,228,450.47 | 5,549,717.88 |
|           | 0.00         | 0.00         | 0.00         | 0.00         |

# 16. Account Payables

|                      | 2013      |           |            | 2012    |
|----------------------|-----------|-----------|------------|---------|
|                      | Total     | Tarawa    | Kiritimati |         |
| Pacific Bulk Fuel    | 23,811.26 | 23,811.26 | 0.00       | 0.00    |
| Mobil - (Kiritimati) |           |           |            | 140.00  |
| Kwai                 |           |           |            | (0.29)  |
| Total - (Tarawa)     |           |           |            | (32.11) |
|                      | 23,811.26 | 23,811.26 | 0.00       | 107.60  |

# 17. Accruals and Other Payables

|                               | 2013       |            |            | 2012       |
|-------------------------------|------------|------------|------------|------------|
|                               | Total      | Tarawa     | Kiritimati |            |
| Trade Creditors               | 139.71     | 0.00       | 139.71     | 0.00       |
| Trade Loan                    | 0.00       | 0.00       | 0.00       | 0.00       |
| Deposits from Customers       | 103,324.90 | 103,324.90 | 0.00       | 68,326.92  |
| Tender Deposit                | 0.00       | 0.00       | 0.00       | 15,000.00  |
| Rentention Fee                | 62,043.72  | 62,043.72  | 0.00       | 0.00       |
| Sundry Creditors              | 200,559.68 | 200,559.68 | 0.00       | 148,437.84 |
| Suspense - Kiritimati         | 0.00       | 0.00       | 0.00       | 0.00       |
| Payroll Payables - Tarawa     | 17,368.82  | 17,368.82  | 0.00       | 31,379.29  |
| Payroll Payables - Kiritimati | 14,364.65  | 0.00       | 14,364.65  | 17,134.11  |
| Directors Tax Payable         | 6,084.85   | 6,084.85   | 0.00       | 14,832.35  |
| Withholding Tax - Tarawa      | 42,496.00  | 42,389.75  | 106.25     | 5,458.51   |
| Other Payroll liabilities     | 0.00       | 0.00       | 0.00       | 0.00       |
| Public Utilities Board        | 17,925.12  | 17,925.12  | 0.00       | 17,925.12  |
| Accrued Expenses - Xmas       | 5,826.67   | 0.00       | 5,826.67   | 5,247.99   |
|                               | 470,134.12 | 449,696.84 | 20,437.28  | 323,742.13 |

# 18. Trade Loan

This is a short term loan which KOIL opt for to cater for double shipments of fuel for Tarawa and Kiritimati when the price of fuel in Singapore Platts or MOPS continued to increase. KOIL could not finance internally because PUB could not pay off its outstanding dishonor cheques of \$4.73 million in 2012 and the outstanding has been accumulated to \$5.56 million in 2013, hence KOIL acquired its loan from ANZ Bank which the GoK guaranteed \$2 million to secure the facility.

# 19. ROC Taiwan

The Government of Taiwan had released fund of \$2.5 million for the constructions of three new tanks in 2013. The payment is by instalment basis on the work phases of the constructions. The total capacity of new tanks is 4 million liters which doubled the capacity of existing tanks.

# 20. WIP Betio Projects

The WIP or Work in Progress relates project mainly on the three new storgae tanks in Betio. The Work in progress would be treated as Fixed Asset once the WIP works, etc is complete and whole. No depreciation allowed at this stage until the date the tanks are all complete.

# 21. NPGA

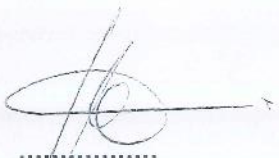
Chairman.

Director.

Non-Project Grant Aid is a form of Aid with no interest charged which was funded by Japan to the Government of Kiribati where Japan made direct payment for a purchased of Diesel fuel direct from Mobil in Fiji. KOIL meet all the landing cost and other local charges in Tarawa once fuel arrived Tarawa. KOIL sell the Diesel Oil to the public and all the proceeds from the sale the of Diesel Oil, KOIL is required to return the money to the the Kiribati Government Counter Part Fund account on certain periods. KOIL thus recognized the grant aid as a kind of loan or a liability where KOIL has the liability to reimbursed the Government for value of Diesel Purchased.

## 22. Retained Earnings

|                  | 2013                 |                     |                     | 2012                |
|------------------|----------------------|---------------------|---------------------|---------------------|
|                  | Total                | Tarawa              | Kiritimati          |                     |
| Opening Balance  | 9,678,003.71         | 5,991,320.21        | 3,686,683.50        | 10,389,794.07       |
| Adjustment       | 0.00                 | 0.00                | 0.00                | 0.00                |
| Current Earnings | 725,020.26           | (180,019.73)        | 905,039.99          | (711,810.59)        |
| Closing Balance  | <u>10,403,023.97</u> | <u>5,811,300.48</u> | <u>4,591,723.49</u> | <u>9,677,983.48</u> |

  
Chairman.

  
Director.

## Annex 1: PPE Depreciation and Schedule 2013

### 7. Property, Plants and Equipments

| TARAWA                           |  | Plants,               |              |                 |            |               |           |                           |
|----------------------------------|--|-----------------------|--------------|-----------------|------------|---------------|-----------|---------------------------|
|                                  |  | Properties & Machines |              | Land & Building |            | Motor Vehicle |           | Tools & Furniture & Tanks |
| Accumulative Cost as at 1/1/2012 |  | Total                 |              |                 |            |               |           |                           |
| Less Accumulated Depreciation    |  |                       |              |                 |            |               |           |                           |
| Net Book Value as at 31/12/2012  |  |                       |              |                 |            |               |           |                           |
| Additions 2013                   |  | 191,679.32            | 19,184.14    | 17,390.90       | 16,800.00  | 125,135.88    | 7,752.40  | 5,416.00                  |
| Revaluation                      |  | 318,620.51            |              | 243,511.40      |            |               |           | 75,109.11                 |
| Disposal 2013                    |  | 0.00                  | 0.00         | 0.00            | 0.00       | 0.00          | 0.00      | 0.00                      |
| Depreciation 2013                |  | 660,252.42            | 380,877.20   | 69,569.30       | 116,854.32 | 76,115.99     | 8,755.59  | 8,080.02                  |
| Net Book Value as at 31/12/2013  |  | 2,367,412.06          | 1,361,958.59 | 445,097.51      | 252,434.72 | 188,183.10    | 28,437.48 | 91,300.34                 |

| KIRITIMATI                         |  | Plants,               |           |                 |         |               |        |                           |
|------------------------------------|--|-----------------------|-----------|-----------------|---------|---------------|--------|---------------------------|
|                                    |  | Properties & Machines |           | Land & Building |         | Motor Vehicle |        | Tools & Furniture & Tanks |
| Accumulative Cost as at 31/12/2012 |  | Total                 |           |                 |         |               |        |                           |
| Less Accumulated Depreciation      |  |                       |           |                 |         |               |        |                           |
| Net Book Value as at 1/1/2013      |  |                       |           |                 |         |               |        |                           |
| Additions 2013                     |  | 37,662                | 0         | 1,120           | 20,700  | 9,101         | 1,679  | 5,062                     |
| Disposal 2013                      |  | 0                     | 0         | 0               | 0       | 0             | 0      | 0                         |
| Depreciation 2013                  |  | 159,788               | 14,918    | 14,599          | 76,317  | 5,170         | 400    | 48,385                    |
| Net Book Value as at 31/12/2013    |  | 325,595               | 74,018    | 101,915         | 65,789  | 11,049        | 1,644  | 71,185                    |
| Total Book Value as at 31/12/2013  |  | 2,693,007             | 1,435,977 | 547,012         | 318,223 | 199,232       | 30,082 | 162,485                   |

**KIRIBATI OIL COMPANY LIMITED**

**FINANCIAL STATEMENTS**

**YEAR ENDED 31<sup>ST</sup> DECEMBER, 2014.**

**KIRIBATI OIL COMPANY LIMITED  
DIRECTORS REPORT ON THE FINANCIAL STATEMENTS  
FOR YEAR ENDED 31<sup>ST</sup> DECEMBER, 2014**

Directors of the Kiribati Oil Company Limited present their report on the financial statements of the company for the year ended 31<sup>st</sup> December, 2014 as follows.

**1. State of Affairs**

In the opinion of directors, the accompanying balance sheet gives a true and fair view of the state of affairs of the company as at 31<sup>st</sup> December 2014 and the accompanying income statement and cash flow statement give a true and fair view of the operating result and cash flow of the company for the year ended 31<sup>st</sup> December, 2014.

**2. Dividend**

There was no dividend declared or paid during the financial year.

**3. Certificate of Solvency**

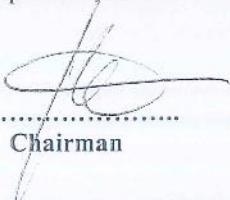
In accordance with section 136 of the Companies Ordinance, directors of the Kiribati Oil Company Limited confirm that:-

- (a) As at 31<sup>st</sup> December 2014, the company owned current assets valued at \$14,798,674.37 and fixed assets valued at \$4,313,229.44 and nothing was owed to the company by directors or shareholders of the company as at that date.
- (b) As at 31<sup>st</sup> December 2014, the company had its accounts receivable of \$2,649,827.29 for which the government ministries owed \$459,171.18, SOEs at the amount of \$359,620.25, AKL owed \$1,301,827.60, International Aircrafts owed \$209,310.39 and \$319,897.78 from private sector.
- (c) As at 31<sup>st</sup> December 2014, the company had its prepayments and other receivables of \$432,611.54.
- (d) As at 31<sup>st</sup> December 2014, the company had its dishonored cheques of \$6,852,072.26 of which the majority comprised of PUB dishonored cheques at the amount of \$6,654,375.32, KSSL owed \$129,688.25 and \$68,008.49 from the private sector.
- (e) As at 31<sup>st</sup> December 2014, the company had a current trade loan with ANZ bank of \$1,383,383.08, a sum owed to the Japanese Non-Project Grant Aid scheme (NPGA) amounting to \$1,973,908.70, company tax payable amounting to \$1,182,634.94, accounts payable of \$97,098.13 and nothing was owed by the company to directors or shareholders of the company as at that date.
- (f) In the opinion of directors of the company, the company was able to pay its debts and liabilities as at 31<sup>st</sup> December 2014.

**4. Subsequent Events**

Since the date of the financial statements, there has been no significant event with material effect on the financial position or prospect of the company.

Signed for and on behalf of the Board and in accordance with a resolution of directors dated on 22<sup>nd</sup> September, 2016.

  
.....  
Chairman

  
.....  
Director

KIRIBATI OIL COMPANY LTD  
Summary of Income Statement  
Year ended 31st December 2014

|                            | 2014                |                     |                   | 2013                |
|----------------------------|---------------------|---------------------|-------------------|---------------------|
|                            | Consolidated        | Tarawa              | Kiritimati        | Consolidated        |
| <b>Income</b>              |                     |                     |                   |                     |
| Net Sales                  | 33,420,422.47       | 28,672,905.82       | 4,747,516.65      | 33,204,030.61       |
| Less COS                   | 30,080,843.26       | 26,202,538.27       | 3,878,304.99      | 28,039,174.36       |
| Gross Profit               | 3,339,579.21        | 2,470,367.55        | 869,211.66        | 5,164,856.25        |
| CSO Grant from GoK         | 1,500,000.00        | 1,500,000.00        | 0.00              | 0.00                |
| Other Income               | 228,781.08          | 185,174.00          | 43,607.08         | 590,823.35          |
| <b>Total Income</b>        | <b>5,068,360.29</b> | <b>4,155,541.55</b> | <b>912,818.74</b> | <b>5,755,679.60</b> |
| <b>Expenses</b>            |                     |                     |                   |                     |
| Depreciation               | 817,590.24          | 684,967.00          | 132,623.24        | 820,040.11          |
| Interest                   | 146,133.42          | 146,133.42          | 0.00              | 0.00                |
| Other Expenses             | 3,989,722.68        | 3,539,221.56        | 450,501.12        | 4,210,619.23        |
| <b>Total Expenses</b>      | <b>4,953,446.34</b> | <b>4,370,321.98</b> | <b>583,124.36</b> | <b>5,030,659.34</b> |
| Profit/(Loss) before I/Tax | 114,913.95          | (214,780.43)        | 329,694.38        | 725,020.26          |
| Provision for I/Tax        | 35,219.88           | (75,173.15)         | 110,393.03        | 248,757.09          |
| <b>Net Profit/(Loss)</b>   | <b>79,694.07</b>    | <b>(139,607.28)</b> | <b>219,301.35</b> | <b>476,263.17</b>   |

.....  
Chairman.

.....  
Director.

**KIRIBATI OIL COMPANY LTD**  
**Consolidated Income Statement**  
**Year ended 31st December 2014**

|                                      | Notes | 2014                |                     |                   | 2013<br>Consolidated |
|--------------------------------------|-------|---------------------|---------------------|-------------------|----------------------|
|                                      |       | Consolidated        | Tarawa              | Kiritimati        |                      |
| Revenue                              | 3     | 33,420,422.47       | 28,672,905.82       | 4,747,516.65      | 33,204,030.61        |
| less Cost of Sales                   | 4     | 30,080,843.26       | 26,202,538.27       | 3,878,304.99      | 28,039,174.36        |
| Gross Profit                         |       | 3,339,579.21        | 2,470,367.55        | 869,211.66        | 5,164,856.25         |
| CSO Grant from GOK                   |       | 1,500,000.00        | 1,500,000.00        | 0.00              | 0.00                 |
| Other Income                         | 5     | 228,781.08          | 185,174.00          | 43,607.08         | 586,243.92           |
| <b>Total Income</b>                  |       | <b>5,068,360.29</b> | <b>4,155,541.55</b> | <b>912,818.74</b> | <b>5,751,100.17</b>  |
| <b>Expenses:</b>                     |       |                     |                     |                   |                      |
| Staff Costs                          | 6     | 1,259,798.47        | 988,851.45          | 270,947.02        | 1,229,551.73         |
| Travelling                           |       | 69,715.00           | 62,691.10           | 7,023.90          | 75,750.21            |
| Motor Vehicle Expenses               |       | 79,684.48           | 60,688.34           | 18,996.14         | 61,265.23            |
| Vehicle Hire                         |       | 29,437.09           | 25,076.04           | 4,361.05          | 26,065.18            |
| Freight & Handling                   |       | 498,055.66          | 434,076.16          | 63,979.50         | 398,340.43           |
| Agency Costs                         |       | 125,282.02          | 119,890.03          | 5,391.99          | 113,392.86           |
| Directors Expenses                   |       | 6,443.07            | 6,443.07            | 0.00              | 6,088.10             |
| Office & Computer Supplies           |       | 13,257.86           | 12,423.51           | 834.35            | 17,360.84            |
| Office Stationery                    |       | 9,734.58            | 7,071.17            | 2,663.41          | 14,084.04            |
| Office Repairs                       |       | 15,347.21           | 6,932.42            | 8,414.79          | 8,074.92             |
| Telecom Charges                      |       | 9,195.84            | 8,276.14            | 919.70            | 9,256.70             |
| Electricity & Water                  |       | 97,708.88           | 92,582.43           | 5,126.45          | 92,644.72            |
| LPG Sales Commission                 |       | 15,300.90           | 15,300.90           | 0.00              | 15,248.50            |
| Entertainment                        |       | 2,334.25            | 516.45              | 1,817.80          | 8,189.25             |
| Council Charges                      |       | 2,020.00            | 2,020.00            | 0.00              | 2,300.00             |
| Training                             |       | 39,762.45           | 36,592.75           | 3,169.70          | 12,787.14            |
| Depreciation                         | 7     | 817,590.24          | 684,967.00          | 132,623.24        | 820,040.11           |
| Advertisement/Promotion              |       | 16,871.24           | 12,542.29           | 4,328.95          | 4,789.35             |
| General Repairs & Maintenance        |       | 97,799.90           | 78,485.04           | 19,314.86         | 74,834.78            |
| Uniform & Safety Wears               |       | 24,704.31           | 22,794.41           | 1,909.90          | 15,248.19            |
| Lab Testing                          |       | 44,970.95           | 33,312.39           | 11,658.56         | 29,266.55            |
| Fees                                 | 8     | 36,448.36           | 35,021.86           | 1,426.50          | 48,322.71            |
| Land Lease                           |       | 498.45              | 490.95              | 7.50              | 5,275.95             |
| Miscellaneous Expenses               | 9     | 26,841.07           | 26,507.85           | 333.22            | 38,185.97            |
| Tanker Discharge                     |       | 119,652.04          | 103,426.45          | 16,225.59         | 95,652.59            |
| Doubtful Debts                       | 10    | 923,952.56          | 923,519.52          | 433.04            | 984,053.49           |
| Trade Loan Interest                  |       | 146,133.42          | 146,133.42          | 0.00              | 109,260.92           |
| Bank Charges                         |       | 11,392.70           | 10,175.50           | 1,217.20          | 11,239.70            |
| Loss on Foreign Exchange             |       | 18,401.28           | 18,401.28           | 0.00              | 219.69               |
| Empty Drums                          |       | 395,112.06          | 395,112.06          | 0.00              | 703,869.49           |
| <b>Total Expenses</b>                |       | <b>4,953,446.34</b> | <b>4,370,321.98</b> | <b>583,124.36</b> | <b>5,030,659.34</b>  |
| <b>Operating Profit for the year</b> |       | <b>114,913.95</b>   | <b>(214,780.43)</b> | <b>329,694.38</b> | <b>720,440.83</b>    |
| Prior Period Items                   |       | 0.00                | 0.00                | 0.00              | 4,579.43             |
| <b>Profit/(Loss) Before I/Tax</b>    |       | <b>114,913.95</b>   | <b>(214,780.43)</b> | <b>329,694.38</b> | <b>725,020.26</b>    |
| Less I/Tax                           |       | 35,219.88           | (75,173.15)         | 110,393.03        | 248,757.09           |
| <b>Net Profit/(Loss) After I/Tax</b> |       | <b>79,694.07</b>    | <b>(139,607.28)</b> | <b>219,301.35</b> | <b>476,263.17</b>    |

Chairman.

Director.

**KIRIBATI OIL COMPANY LTD**  
**Consolidated Statement of Financial Position**  
**As at 31st December 2014**

|                                    |       | 2014                 |                      |                     | 2013                 |
|------------------------------------|-------|----------------------|----------------------|---------------------|----------------------|
|                                    | Notes | Consolidated         | Tarawa               | Kiritimati          | Consolidated         |
| <b>Current Assets</b>              |       |                      |                      |                     |                      |
| Cash & Cash Equivalents            | 11    | 3,434,130.60         | 3,422,923.58         | 11,207.02           | 2,587,144.96         |
| Account Receivables                | 12    | 2,649,827.29         | 2,006,977.00         | 642,850.29          | 2,138,929.72         |
| Dishonored Cheques                 | 13    | 6,852,072.26         | 6,851,710.26         | 362.00              | 5,755,459.83         |
| Prepayment and Other Receivables   | 14    | 432,611.54           | 289,452.36           | 143,159.18          | 572,295.73           |
| Less Provis for Doubtful Debts     |       | (4,558,748.82)       | (4,283,457.11)       | (275,291.71)        | (3,634,796.26)       |
| Stock                              | 15    | 5,946,379.65         | 3,525,921.68         | 2,420,457.97        | 6,796,198.28         |
| Spare Parts                        |       | 42,401.85            | 15,671.18            | 26,730.67           | 26,319.40            |
| <b>Total Current Assets</b>        |       | <b>14,798,674.37</b> | <b>11,829,198.95</b> | <b>2,969,475.42</b> | <b>14,241,551.66</b> |
| <b>Current Liabilities</b>         |       |                      |                      |                     |                      |
| Account Payables                   | 16    | 97,098.13            | 97,098.13            | 0.00                | 23,811.26            |
| Accruals and Other Payables        | 17    | 258,114.19           | 256,076.59           | 2,037.60            | 470,134.12           |
| Company Tax Payable                |       | 1,182,634.94         | 1,182,634.94         | 0.00                | 933,877.85           |
| VAT                                |       | 94,915.43            | 94,915.43            | 0.00                | 0.00                 |
| Trade Loan                         | 18    | 1,383,383.08         | 1,383,383.08         | 0.00                | 1,452,115.63         |
| Gov't Soft Loan                    | 19    | 2,500,000.00         | 2,500,000.00         | 0.00                | 2,500,000.00         |
| <b>Total Current Liabilities</b>   |       | <b>5,516,145.77</b>  | <b>5,514,108.17</b>  | <b>2,037.60</b>     | <b>5,379,938.86</b>  |
| <b>Working Capital</b>             |       | <b>9,282,528.60</b>  | <b>6,315,090.78</b>  | <b>2,967,437.82</b> | <b>8,861,612.80</b>  |
| <b>Long Term Assets</b>            |       |                      |                      |                     |                      |
| Property, Plants and Equipments    | 7     | 2,125,776.61         | 1,924,113.32         | 201,663.29          | 2,693,006.45         |
| WIP - Betio Projects               | 20    | 2,187,452.83         | 2,187,452.83         | 0.00                | 2,174,981.93         |
| <b>Total Long Term Assets</b>      |       | <b>4,313,229.44</b>  | <b>4,111,566.15</b>  | <b>201,663.29</b>   | <b>4,867,988.38</b>  |
| <b>Long Term Liabilities</b>       |       |                      |                      |                     |                      |
| NPGA Loan                          | 21    | 1,973,908.70         | 1,973,908.70         | 0.00                | 1,973,908.70         |
| <b>Total Long Term Liabilities</b> |       | <b>1,973,908.70</b>  | <b>1,973,908.70</b>  | <b>0.00</b>         | <b>1,973,908.70</b>  |
| <b>NET WORTH</b>                   |       | <b>11,621,849.34</b> | <b>8,452,748.23</b>  | <b>3,169,101.11</b> | <b>11,755,692.48</b> |
| <u>Shareholders Equity:</u>        |       |                      |                      |                     |                      |
| Paid up Capital                    |       | 500.00               | 500.00               | 0.00                | 500.00               |
| Reserves                           |       | 1,033,548.00         | 1,033,548.00         | 0.00                | 1,033,548.00         |
| Asset Revaluation Reserve          |       | 318,620.51           | 318,620.51           | 0.00                | 318,620.51           |
| Retained Earnings                  | 22    | 10,269,180.83        | 5,347,762.96         | 4,921,417.87        | 10,403,023.97        |
| Historical Balancing               |       | 0.00                 | 0.00                 | 0.00                | 0.00                 |
| <b>Total Equity</b>                |       | <b>11,621,849.34</b> | <b>6,700,431.47</b>  | <b>4,921,417.87</b> | <b>11,755,692.48</b> |

.....  
Chairman.

Page 5

.....  
Director.

**KIRIBATI OIL COMPANY LTD**  
**Consolidated Cash Flow Statement**  
**Year ended 31st December 2014**

|                                                                | 2014                | 2013                  |
|----------------------------------------------------------------|---------------------|-----------------------|
| <b>Cash flows from Operating Activities:</b>                   |                     |                       |
| Cash receipts from Customers                                   | 34,605,330.30       | 33,114,331.87         |
| Cash paid to Suppliers & Employees                             | (33,349,379.94)     | (33,666,234.28)       |
| Trade Loan Interest Payment                                    | (146,133.42)        | 0.00                  |
| Payment of Income Tax                                          | (0.00)              | (310,078.70)          |
| <b>Net Cash flow from Operating Activities</b>                 | <b>1,109,816.94</b> | <b>(861,981.11)</b>   |
| <b>Cash flows from Financing Activities:</b>                   |                     |                       |
| Gov't Soft Loan                                                | 0.00                | 2,500,000.00          |
| <b>Net Cash flow from Financing Activities</b>                 | <b>0.00</b>         | <b>2,500,000.00</b>   |
| <b>Cash flows from Investing Activities:</b>                   |                     |                       |
| Acquisition of fixed assets                                    | (262,831.30)        | (2,246,486.26)        |
| <b>Net Cash flow from Investing Activities</b>                 | <b>(262,831.30)</b> | <b>(2,246,486.26)</b> |
| <b>Movement in Cash and Cash Equivalents</b>                   | <b>846,985.64</b>   | <b>(608,467.37)</b>   |
| Cash and Cash Equivalents, 1st January                         | 2,587,144.96        | 3,195,612.33          |
| <b>Cash and Cash Equivalents, 31st December</b>                | <b>3,434,130.60</b> | <b>2,587,144.96</b>   |
| <b>Reconciliation of cash flows from Operating Activities:</b> |                     |                       |
| Net Profit (Loss) for the year                                 | 114,913.95          | 725,020.26            |
| Add: Depreciations                                             | 817,590.24          | 820,040.11            |
| Decrease/-Increase in Current Assets                           | 289,862.93          | (1,924,253.65)        |
| Increase/-Decrease in Current Liabilities                      | 136,206.91          | (482,808.06)          |
| Adjustment to Retained Earnings                                | (248,757.09)        | 20.23                 |
|                                                                | <b>1,109,816.94</b> | <b>(861,981.11)</b>   |

Chairman.

Director.

**KIRIBATI OIL COMPANY LTD**  
**Statement of Movement of Equity**  
**For Year Ended 31st December 2014**

|                                  | 2014              | 2013              | 2012                |
|----------------------------------|-------------------|-------------------|---------------------|
| Net Profit for the Year          | 114,913.95        | 725,020.26        | (711,999.54)        |
| <b>Total Recognised Earnings</b> | <b>114,913.95</b> | <b>725,020.26</b> | <b>(711,999.54)</b> |
| Adjustment                       | (248,757.09)      | 20.23             | 31,324.95           |
| Dividend                         | 0.00              | 0.00              | 0.00                |
| Revaluation Reserve              | 0.00              | 318,620.51        | 0.00                |
| Movement in Equity for the Year  | (133,843.14)      | 1,043,661.00      | (680,674.59)        |
| Equity at start of the year      | 11,755,692.48     | 10,712,031.48     | 11,392,706.07       |
| Equity at end of the year        | 11,621,849.34     | 11,755,692.48     | 10,712,031.48       |

.....  
Chairman.

.....  
Director.

## **1. GENERAL**

The Kiribati Oil Company is a private company owned by the Government of Kiribati registered on 9th December 1986 under the Companies Ordinance with Registration No.21. Its authorized and paid-up capital is 500 shares of \$1 each.

The main activities of the company are the importing, wholesaling and retailing of all petroleum products in Kiribati including lubes and all gas products.

The accounting period for the company is from January to December of each year or a calendar year and the official currency used is the Australian dollar.

## **2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

The financial statements are prepared under the historical cost convention in accordance with generally accepted accounting principles, standards and relevant legislations applicable in Kiribati and the principal accounting policies adopted by the company are set out below.

### **2.1 Depreciation**

Depreciation is calculated to distribute the cost of an asset over its useful life (less scrap value if any) using the straight line method. The following rates are used:

|                        |     |
|------------------------|-----|
| Plant & Machinery      | 25% |
| Office Equipment       | 25% |
| Fuel Tanks             | 10% |
| Fuel Pipes             | 10% |
| Water Tanks            | 10% |
| Outer Islands Projects | 5%  |
| Motor Vehicles         | 20% |
| Buildings              | 5%  |
| Furniture & Fittings   | 25% |

### **2.2 Trade Receivables**

Trade Receivables or Account Receivables are recognised at invoice amount. A provision for impairment of trade receivables is established when the company will not be able to collect all amounts due according to the original terms of the receivables. Significant financial difficulties of the debtor, probability that the debtor will enter bankruptcy or financial reorganization and default or delinquency in payments are considered indicators that the trade receivable is impaired.

The basis of estimates of provision used is Accounts Receivable Aging Method for which the receivables are categorized into multiple terms and in the company case we allow payment on term of n/30, and the typical classification in aging schedule will be from 0 - 30, 31 - 60, 61 - 90 and above 90 days. The percentages used are 1%, 10%, 30% and 50% in calculating the allowance impaired.

The carrying amount of the asset is reduced through the use of a provision account and the amount of loss is recognised is recognized in the income statement within other operating expenses.

When the trade receivable is uncollectible, it is written off against the provision of doubtful debts for trade receivables and subsequent recoveries of amounts perviously written off are written are credited to other operating income in the income statement.

### **2.3 Inventory**

Stock is valued at the lower of cost and net realisable value and recorded using the FIFO cost flow method

.....  
**Chairman.**

.....  
**Director.**

## 2.4 Financial and Market Risk

The Company is exposed to foreign exchange risk arising from various currency exposures in respect to purchase of inventory particularly to the US dollar. Foreign exchange risk arises from future commercial transactions. Management has looked into the future that the US dollar is suddenly becoming more strong against the AUD dollar, therefor we are looking for available options with our local bank in order to reduce risk from foreign exchange transactions. The loss and gain are recognized in the income statement when the loss and gain occurs. The company, however, has not yet proceeding with forward exchange agreement to hedging with bank on the US currency. KOIL may either take one of the two options or both such as 'Forward Exchange Contract to lock US dollar rate' or 'Establishing USD bank account'. The arrangements will have implications in our current accounting procedures and policies should we opt for the Forward Contract then hedge accounting will be adopted.

## 2.5 Government Grants

Government grants are recognised at their fair value where there is reasonable assurance that the grant will be received and all attaching conditions will be complied with. When the grant relates to an expense item, it is recognised as Income over the period necessary to match the grant on a systematic basis to the cost that it is intended to compensate. Where the grant relates to an asset, the fair value is credited to the cost of the asset and is released to the income statement over the expected useful life in a consistent manner with the depreciation method for the relevant asset.

## 3. Revenues

| Sales:        | 2014                 |                      |                     | 2013                 |
|---------------|----------------------|----------------------|---------------------|----------------------|
|               | Total                | Tarawa               | Kiritimati          |                      |
| ADO           | 18,831,734.83        | 16,775,689.85        | 2,056,044.98        | 18,122,352.26        |
| ULP           | 7,865,169.82         | 7,059,692.64         | 805,477.18          | 8,105,873.16         |
| DPK           | 1,787,429.33         | 1,660,809.33         | 126,620.00          | 1,730,196.07         |
| AvGas         | 15,770.00            | 0.00                 | 15,770.00           | 92,862.00            |
| JetA1         | 3,857,032.38         | 2,178,452.58         | 1,678,579.80        | 3,879,146.33         |
| Premix (ULP)  | 2,811.50             | 2,811.50             | 0.00                | 0.00                 |
| Lubes         | 572,708.05           | 541,559.10           | 31,148.95           | 720,235.64           |
| LPG           | 470,046.92           | 453,890.82           | 16,156.10           | 531,492.80           |
| Other - Sales | 17,719.64            | 0.00                 | 17,719.64           | 21,872.35            |
|               | <b>33,420,422.47</b> | <b>28,672,905.82</b> | <b>4,747,516.65</b> | <b>33,204,030.61</b> |

## 4. Cost of Sales

|              | 2014                 |                      |                     | 2013                 |
|--------------|----------------------|----------------------|---------------------|----------------------|
|              | Total                | Tarawa               | Kiritimati          |                      |
| ADO          | 16,464,159.07        | 14,554,866.81        | 1,909,292.26        | 14,721,857.17        |
| ULP          | 8,193,841.33         | 7,331,404.72         | 862,436.61          | 7,892,679.07         |
| DPK          | 2,276,911.98         | 2,150,291.98         | 126,620.00          | 2,097,296.00         |
| AvGas        | 12,730.00            | 0.00                 | 12,730.00           | 48,400.76            |
| JetA1        | 2,291,580.66         | 1,380,619.29         | 910,961.37          | 2,243,025.04         |
| Lubes        | 414,159.12           | 384,312.85           | 29,846.27           | 495,882.13           |
| LPG          | 412,033.57           | 398,642.68           | 13,390.89           | 514,435.98           |
| Drums        | 0.00                 | 0.00                 | 0.00                | 1,791.97             |
| Cylinders    | 0.00                 | 0.00                 | 0.00                | 39.82                |
| Premix (ULP) | 2,399.94             | 2,399.94             | 0.00                | 0.00                 |
| Others       | 13,027.59            | 0.00                 | 13,027.59           | 23,766.42            |
|              | <b>30,080,843.26</b> | <b>26,202,538.27</b> | <b>3,878,304.99</b> | <b>28,039,174.36</b> |

## 5. Other Income:

|                            | 2014      |           |            | 2013       |
|----------------------------|-----------|-----------|------------|------------|
|                            | Total     | Tarawa    | Kiritimati |            |
| Doubtful Debts Decrease    | 0.00      | 0         | 0.00       | 418,220.79 |
| Freight on Sales           | 52,551.23 | 52,551.23 | 0.00       | 50,538.35  |
| Drums                      | 34,719.64 | 34,719.64 | 0.00       | 22,601.50  |
| Cylinders                  | 8,466.00  | 8,466.00  | 0.00       | 12,610.00  |
| Overtime Charges           | 55,935.80 | 31,765.80 | 24,170.00  | 57,063.82  |
| Rent                       | 865.13    | 0.00      | 865.13     | 0.00       |
| Internet                   | 215.00    | 0.00      | 215.00     | 0.00       |
| Interest Earned            | 255.26    | 255.26    | 0.00       | 0.00       |
| Gain from Foreign Exchange | 10,288.26 | 10,288.26 | 0.00       | 0.00       |

Chairman.

Director.

|                    |                   |                   |                  |                   |
|--------------------|-------------------|-------------------|------------------|-------------------|
| Documentation Fees | 2,514.91          | 2,514.91          | 0.00             | 0.00              |
| Others             | 56,969.85         | 38,612.90         | 18,356.95        | 19,194.46         |
| Waste Oil Sales    | 6,000.00          | 6,000.00          | 0.00             | 6,015.00          |
|                    | <u>228,781.08</u> | <u>185,174.00</u> | <u>43,607.08</u> | <u>586,243.92</u> |

#### 6. Staff Cost

|                                 | 2014                |                   |                   | 2013                |
|---------------------------------|---------------------|-------------------|-------------------|---------------------|
|                                 | Total               | Tarawa            | Kiritimati        |                     |
| Executive Remunerations Package |                     |                   |                   |                     |
| Salaries & Wages                | 117,951.42          | 94,464.32         | 23,487.10         | 134,863.42          |
| KPF                             | 8,213.30            | 6,451.92          | 1,761.38          | 10,085.90           |
| Allowances                      | 27,210.98           | 22,456.14         | 4,754.84          | 30,227.42           |
| L/Grant & Commutation           | 15,544.58           | 14,324.98         | 1,219.60          | 16,793.42           |
|                                 | <u>168,920.28</u>   | <u>137,697.36</u> | <u>31,222.92</u>  | <u>191,970.16</u>   |
| Staff Emoluments                |                     |                   |                   |                     |
| Salaries & Wages                | 610,007.97          | 471,023.80        | 138,984.17        | 631,778.25          |
| KPF                             | 44,956.80           | 33,999.66         | 10,957.14         | 45,409.05           |
| Allowances                      | 50,904.99           | 35,924.79         | 14,980.20         | 41,772.03           |
| Overtime                        | 144,343.54          | 121,121.57        | 23,221.97         | 149,350.48          |
| L/Grant & Passage               | 66,660.45           | 50,994.40         | 15,666.05         | 61,821.25           |
| House Subsidy                   | 39,975.42           | 39,975.42         | 0.00              | 30,865.50           |
| Temporary Assistance            | 94,356.42           | 85,943.83         | 8,412.59          | 63,794.46           |
| Retirement Benefit              | 13,875.30           | 7,875.30          | 6,000.00          | 12,790.55           |
| Passage & Baggage               | 25,797.30           | 4,295.32          | 21,501.98         | 0.00                |
|                                 | <u>1,090,878.19</u> | <u>851,154.09</u> | <u>239,724.10</u> | <u>1,037,581.57</u> |
| Total                           | <u>1,259,798.47</u> | <u>988,851.45</u> | <u>270,947.02</u> | <u>1,229,551.73</u> |

#### 7. Depreciation and Fixed Assets

See Attached Depreciation and PPE Schedule in Annex 1

#### 8. Fees

|                     | 2014             |                  |                 | 2013             |
|---------------------|------------------|------------------|-----------------|------------------|
|                     | Total            | Tarawa           | Kiritimati      |                  |
| Subscription Fee    | 0.00             | 0.00             | 0.00            | 10.00            |
| Consultancy Fee     | 11,854.00        | 11854            | 0.00            | 23,126.72        |
| Audit Fee           | 3,000.00         | 3,000.00         | 0.00            | 3,000.00         |
| Licence Fee         | 2,271.00         | 844.50           | 1,426.50        | 2,164.00         |
| Vsat Licence & Fees | 19,323.36        | 19,323.36        | 0.00            | 20,021.99        |
|                     | <u>36,448.36</u> | <u>35,021.86</u> | <u>1,426.50</u> | <u>48,322.71</u> |

#### 9. Miscellaneous Expenses

|                             | 2014             |                  |               | 2013             |
|-----------------------------|------------------|------------------|---------------|------------------|
|                             | Total            | Tarawa           | Kiritimati    |                  |
| Donations                   | 0.00             | 0.00             | 0.00          | 10,383.55        |
| Recruitment & Tender        | 4,292.85         | 4,292.85         |               | 1,554.30         |
| Reference Materials         | 0.00             | 0.00             |               | 0.00             |
| Waste Oil, Spills & Leakage | 6,777.02         | 6,777.02         |               | 1,840.00         |
| Sundries                    | 5,195.90         | 4,862.68         | 333.22        | 17,614.62        |
| Joint Consultative Meeting  | 10,442.70        | 10,442.70        |               | 6,765.50         |
| Management Meeting Expense  | 132.60           | 132.60           |               | 28.00            |
|                             | <u>26,841.07</u> | <u>26,507.85</u> | <u>333.22</u> | <u>38,185.97</u> |

#### 10. Doubtful Debts

|                                | 2013              | 30 days         | 60 days            | 90 days            | 90+ days            |
|--------------------------------|-------------------|-----------------|--------------------|--------------------|---------------------|
| Dishonored Cheques             | 694,954.71        | (635.00)        | (13,970.00)        | (89,480.25)        | 799,039.96          |
| Account Receivables Tarawa     | 228,564.81        | (424.36)        | (2,671.04)         | 20,955.60          | 210,704.61          |
| Account Receivables Kiritimati | 433.04            | 824.21          | (304.20)           | 0.00               | (86.97)             |
| Loss Impaired                  | <u>923,952.56</u> | <u>(235.15)</u> | <u>(16,945.24)</u> | <u>(68,524.65)</u> | <u>1,009,657.60</u> |

#### 11. Cash and Cash Equivalents

Chairman.

Director.

For the purpose of the statements of cash flows, cash includes cash at bank, cash on hand, term deposits and cash in transit. Cash at the end of the as shown in the statements of cash flows is reconciled to the items related in the balance sheet as follows:

|                                     | 2014                |                     |                  | 2013                |
|-------------------------------------|---------------------|---------------------|------------------|---------------------|
|                                     | Total               | Tarawa              | Kiritimati       |                     |
| Cheque A/c - Tarawa                 | 2,051,850.61        | 2,051,850.61        | 0.00             | 1,438,681.80        |
| Petty Cash - Tarawa/Xmas            | 398.80              | 198.80              | 200.00           | 398.80              |
| Cash in transit                     | 733,312.44          | 733,314.24          | (1.80)           | 411,375.14          |
| Term Deposit                        | 20,255.26           | 20,255.26           | 0.00             | 20,000.00           |
| Koii No# 2 Bank A/C - Tank Projects | 617,304.67          | 617,304.67          | 0.00             | 618,261.27          |
| Undeposited Funds                   | 0.00                | 0.00                | 0.00             | 35,561.40           |
| Xmas Imprest Account - 737022       | 1,589.37            | 0.00                | 1,589.37         | 62,866.55           |
| Tarawa Deposit Account              | 9,419.45            | 0.00                | 9,419.45         | 0.00                |
|                                     | <u>3,434,130.60</u> | <u>3,422,923.58</u> | <u>11,207.02</u> | <u>2,587,144.96</u> |

#### 12. Account Receivables

|                       | 2014                |                     |                   | 2013                |
|-----------------------|---------------------|---------------------|-------------------|---------------------|
|                       | Total               | Tarawa              | Kiritimati        |                     |
| Airlines - Domestic   | 1,301,827.69        | 1,301,827.69        | 0.00              | 725,888.09          |
| - Schedule Flights    | 104,029.46          | 37,082.06           | 66,947.40         | 151,508.55          |
| - Un-schedule Flights | 105,280.93          | 40,569.85           | 64,711.08         | 99,946.18           |
| Gov't Ministries      | 459,171.18          | 257,270.27          | 201,900.91        | 473,870.35          |
| SOEs                  | 359,620.25          | 200,619.75          | 159,000.50        | 423,180.26          |
| Others                | 319,897.78          | 169,607.38          | 150,290.40        | 264,536.29          |
|                       | <u>2,649,827.29</u> | <u>2,006,977.00</u> | <u>642,850.29</u> | <u>2,138,929.72</u> |

#### 13. Dishonor Cheques

|         | 2014                |                     |               | 2013                |
|---------|---------------------|---------------------|---------------|---------------------|
|         | Total               | Tarawa              | Kiritimati    |                     |
| PUB     | 6,654,375.52        | 6,654,375.52        |               | 5,555,702.59        |
| KSSL    | 129,688.25          | 129,688.25          |               | 129,688.25          |
| Private | 68,008.49           | 67,646.49           | 362.00        | 70,068.99           |
|         | <u>6,852,072.26</u> | <u>6,851,710.26</u> | <u>362.00</u> | <u>5,755,459.83</u> |

#### 14. Prepayment and Other Receivables

|                             | 2014              |                   |                   | 2013              |
|-----------------------------|-------------------|-------------------|-------------------|-------------------|
|                             | Total             | Tarawa            | Kiritimati        |                   |
| Agencies - Northern         | 115,795.45        | 115,795.45        | 0.00              | 52,015.95         |
| Agencies - Central          | 138,719.54        | 138,719.54        | 0.00              | 101,628.22        |
| Agencies - Southern         | 15,674.70         | 15,674.70         | 0.00              | 12,580.55         |
| Agency - Teraina            | 31,103.70         | 0.00              | 31,103.70         | 15,334.26         |
| Agency - Tabuaeran          | 4,527.31          | 0.00              | 4,527.31          | 1,892.84          |
| Deposit to Vendors          | (136,358.29)      | (136,358.29)      | 0.00              | 110,009.09        |
| Freight Refundable - Tarawa | 108,426.02        | 108,426.02        | 0.00              | 212,405.86        |
| Staff Imprest               | 6,495.33          | 6,158.58          | 336.75            | 5,630.53          |
| Salary Advance - Tarawa     | 5,833.03          | 5,833.03          | 0.00              | 6,103.63          |
| Sundry Debtors              | 142,394.75        | 35,203.33         | 107,191.42        | 54,694.80         |
| Prepayments                 | 0.00              | 0.00              | 0.00              | 0.00              |
|                             | <u>432,611.54</u> | <u>289,452.36</u> | <u>143,159.18</u> | <u>572,295.73</u> |

#### 15. Stock

|        | 2014                |                     |                     | 2013                |
|--------|---------------------|---------------------|---------------------|---------------------|
|        | Total               | Tarawa              | Kiritimati          |                     |
| ADO    | 1,686,803.63        | 647,043.45          | 1,039,760.18        | 2,726,725.16        |
| ULP    | 1,355,932.54        | 818,544.81          | 537,387.73          | 1,586,799.81        |
| DPK    | 286,597.25          | 246,806.68          | 39,790.57           | 440,407.84          |
| JetA1  | 1,138,613.63        | 572,238.89          | 566,374.74          | 943,691.93          |
| AvGAs  | 77,357.36           | 20,465.49           | 56,891.87           | 47,882.48           |
| Lubes  | 895,640.63          | 804,925.85          | 90,714.78           | 518,526.40          |
| LPG    | 398,323.20          | 388,201.89          | 10,121.31           | 418,902.81          |
| Others | 107,111.41          | 27,694.62           | 79,416.79           | 113,261.85          |
|        | <u>5,946,379.65</u> | <u>3,525,921.68</u> | <u>2,420,457.97</u> | <u>6,796,198.28</u> |

Chairman.

Director.

## 16. Account Payables

|                   | 2014      |           |            | 2013      |
|-------------------|-----------|-----------|------------|-----------|
|                   | Total     | Tarawa    | Kiritimati |           |
| Pacific Bulk Fuel | 2,366.30  | 2,366.30  |            | 23,811.26 |
| Mobil Guam        | 87,052.99 | 87,052.99 |            |           |
| Liquip            | 7,678.84  | 7,678.84  |            |           |
|                   | 97,098.13 | 97,098.13 | 0.00       | 23,811.26 |

## 17. Accruals and Other Payables

|                               | 2014       |            |            | 2013       |
|-------------------------------|------------|------------|------------|------------|
|                               | Total      | Tarawa     | Kiritimati |            |
| Trade Creditors               | 0.00       | 0.00       | 0.00       | 139.71     |
| Trade Loan                    | 0.00       | 0.00       | 0.00       | 0.00       |
| Deposits from Customers       | 101,848.65 | 101,848.65 | 0.00       | 103,324.90 |
| Tender Deposit                | 0.00       | 0.00       | 0.00       | 0.00       |
| Rentention Fee                | 97,088.07  | 97,088.07  |            | 62,043.72  |
| Sundry Creditors              | 28,420.14  | 27,670.14  | 750        | 200,559.68 |
| Suspense - Kiritimati         | 0.00       | 0.00       | 0.00       | 0.00       |
| Payroll Payables - Tarawa     | 16,020.73  | 16,020.73  | 0.00       | 17,368.82  |
| Payroll Payables - Kiritimati | 1,048.50   | 0.00       | 1,048.50   | 14,364.65  |
| Directors Tax Payable         | 6,103.60   | 6,103.60   | 0.00       | 6,084.85   |
| Withholding Tax - Tarawa      | 7,584.50   | 7,345.40   | 239.10     | 42,496.00  |
| Public Utilities Board        | 0.00       | 0.00       | 0.00       | 17,925.12  |
| Accrued Expenses - Xmas       | 0.00       | 0.00       | 0.00       | 5,826.67   |
|                               | 258,114.19 | 256,076.59 | 2,037.60   | 470,134.12 |

## 18. Trade Loan

This is a short term loan which KOIL opt for to cater for double shipments of fuel for Tarawa and Kiritimati when the price of fuel in Singapore Platts or MOPS continued to increase. KOIL could not finance internally because PUB could not pay off its outstanding dishonor cheques of \$4.73 million in 2012 and the outstanding has been accumulated to \$5.56 million in 2013, hence KOIL acquired its loan from ANZ Bank which the GoK guaranteed \$2 million to secure the facility.

## 19. ROC Taiwan Grant

This is a Grant Aid from the ROC Government of Taiwan with free interest for construction of three new storage tanks in Betio. The tanks capacity is doubling the existing storage tanks. The ROC Taiwan had released more than \$3.6M for the constructions of the new tanks as at December 31, 2015.

## 20. WIP Betio Projects

The WIP or Work in Progress relates project mainly on the three new storgae tanks in Betio. The Work in progress would be treated as Fixed Asset once the WIP works, etc is complete and whole. No depreciation allowed at this stage until the date the tanks are all complete.

## 21. Non-Project Grant Aid (NPGA)

Non-Project Grant Aid is a form of Aid with no interest charged which was funded by Japan to the Government of Kiribati where Japan made directs payment for a purchased of Diesel fuel direct from Mobil in Fiji. KOIL meet all the landing cost and other local charges in Tarawa once fuel arrived Tarawa. KOIL sell the Diesel Oil to the public and all the proceeds from the sale the of Diesel Oil, KOIL is required to return the money to the the Kiribati Government Counter Part Fund account on certain periods. KOIL thus recognized the grant aid as a kind of loan or a liability where KOIL has the liability to reimbursed the Government for value of Diesel Purchased.

## 22. Retained Earnings

|                  | 2014          |              |              | 2013          |
|------------------|---------------|--------------|--------------|---------------|
|                  | Total         | Tarawa       | Kiritimati   |               |
| Opening Balance  | 10,154,266.88 | 5,562,543.39 | 4,591,723.49 | 9,678,003.71  |
| Current Earnings | 114,913.95    | (214,780.43) | 329,694.38   | 725,020.26    |
| Closing Balance  | 10,269,180.83 | 5,347,762.96 | 4,921,417.87 | 10,403,023.97 |

Chairman.

Director.

*Account 2015*

**KIRIBATI OIL COMPANY LIMITED**

**FINANCIAL STATEMENTS**

**YEAR ENDED 31<sup>ST</sup> DECEMBER, 2015.**

**KIRIBATI OIL COMPANY LIMITED**  
**DIRECTORS REPORT ON THE FINANCIAL STATEMENTS**  
**FOR YEAR ENDED 31<sup>ST</sup> DECEMBER, 2015**

Directors of the Kiribati Oil Company Limited present their report on the financial statements of the company for the year ended 31<sup>st</sup> December, 2015 as follows.

**1. State of Affairs**

In the opinion of directors, the accompanying balance sheet gives a true and fair view of the state of affairs of the company as at 31<sup>st</sup> December 2015 and the accompanying income statement and cash flow statement give a true and fair view of the operating result and cash flow of the company for the year ended 31<sup>st</sup> December, 2015.

**2. Dividend**

There was a dividend declared during the financial year and would be payable during the AGM 2016.

**3. Certificate of Solvency**

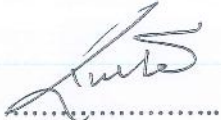
In accordance with section 136 of the Companies Ordinance, directors of the Kiribati Oil Company Limited confirm that:-

- (a) As at 31<sup>st</sup> December 2015, the company owned fixed assets at the value of \$4,267,070.61, current assets valued at \$18,264,675.38 and nothing was owed to the company by directors or shareholders of the company as at that date.
- (b) As at 31<sup>st</sup> December 2015, the company had its trade debtors of \$3,347,783.65. The government ministries owed the company by \$489,862.09, the SOE owed \$229,902.39, and Domestic Airlines owed \$1,877,118.951.
- (c) As at 31<sup>st</sup> December 2015, the company had its dishonored cheque worth \$7,584,221.38. About 97% of the dishonored checks comprised mainly of PUB at the amount of \$7,373,625.14 and KSSL owed \$129,688.25.
- (d) As at 31<sup>st</sup> December 2013, the company did not have loans with ANZ bank.
- (e) As at 31<sup>st</sup> December 2015, a sum owed to the Japanese Non-Project Grant Aid scheme amounting to \$1,973.908.70.
- (f) As at 31<sup>st</sup> December 2015, the company had tax payable amounting to \$67,321.81 for year 2014 and \$1,554,066.56 for year 2015 and nothing was owed by the company to directors or shareholders of the company as at that date.
- (g) In the opinion of directors of the company, the company was able to pay its debts and liabilities as at 31<sup>st</sup> December 2015.

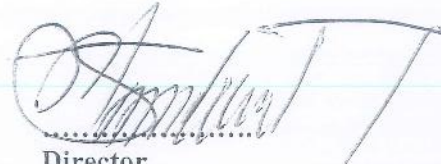
**4. Subsequent Events**

Since the date of the financial statements, there has been no significant event with material effect on the financial position or prospect of the company.

igned for and on behalf of the Board and in accordance with a resolution of directors dated on  
29<sup>th</sup> day of June, 2015.



.....  
Chairman



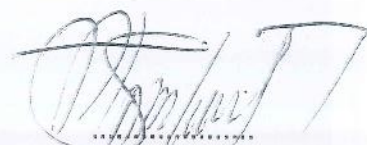
.....  
Director

**KIRIBATI OIL COMPANY LTD**  
**Summary of Income Statement**  
**Year ended 31st December 2015**

|                            | 2015          |               |              | 2014          |  | 2013          |  |
|----------------------------|---------------|---------------|--------------|---------------|--|---------------|--|
|                            | Consolidated  | Tarawa        | Kiritimati   | Consolidated  |  | Consolidated  |  |
| <b>Income</b>              |               |               |              |               |  |               |  |
| Net Sales                  | 34,013,485.74 | 29,001,404.73 | 5,012,081.01 | 33,420,422.47 |  | 33,204,030.61 |  |
| Less COS                   | 25,148,470.49 | 21,556,196.04 | 3,592,274.45 | 30,080,843.26 |  | 28,039,174.36 |  |
| Gross Profit               | 8,865,015.25  | 7,445,208.69  | 1,419,806.56 | 3,339,579.21  |  | 5,164,856.25  |  |
| CSO Grant from Gok         |               |               |              | 1,500,000.00  |  |               |  |
| Other Income               | 265,594.52    | 218,384.47    | 47,210.05    | 228,781.08    |  | 590,823.35    |  |
| Gain/(Loss) on Disposal    | 4,052.27      | 4,052.27      |              |               |  |               |  |
| Total Income               | 9,134,662.04  | 7,667,645.43  | 1,467,016.61 | 5,068,360.29  |  | 5,755,679.60  |  |
| <b>Expenses</b>            |               |               |              |               |  |               |  |
| Depreciation               | 782,632.11    | 730,113.48    | 52,518.63    | 817,590.24    |  | 820,040.11    |  |
| Interest                   | 74,097.37     | 74,097.37     | 0.00         | 0.00          |  |               |  |
| Other Expenses             | 3,823,456.67  | 3,341,799.14  | 481,657.53   | 4,135,856.10  |  | 4,210,619.23  |  |
| Total Expenses             | 4,680,186.15  | 4,146,009.99  | 534,176.16   | 4,953,446.34  |  | 5,030,659.34  |  |
| Profit/(Loss) before I/Tax | 4,454,475.89  | 3,521,635.44  | 932,840.45   | 114,913.95    |  | 725,020.26    |  |
| Provision for I/Tax        | 1,554,066.56  | 1,232,572.40  | 321,494.16   | 35,219.88     |  | 248,757.09    |  |
| Net Profit/(Loss)          | 2,900,409.33  | 2,289,063.04  | 611,346.29   | 79,694.07     |  | 476,263.17    |  |



Chairman.



Director.

**KIRIBATI OIL COMPANY LTD**  
**Consolidated Income Statement**  
**Year ended 31st December 2015**

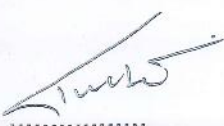
|                               |       | 2015          | 2015          | 2014         | 2013          |
|-------------------------------|-------|---------------|---------------|--------------|---------------|
|                               | Notes | Consolidated  | Tarawa        | Consolidated | Consolidated  |
| Revenue                       | 3     | 34,013,485.74 | 29,001,404.73 | 5,012,081.01 | 33,420,422.47 |
| less Cost of Sales            | 4     | 25,148,470.49 | 21,556,196.04 | 3,592,274.45 | 30,080,843.26 |
| Gross Profit                  |       | 8,865,015.25  | 7,445,208.69  | 1,419,806.56 | 3,339,579.21  |
| CSO Grant from GOK            |       | 0.00          | 0.00          | 0.00         | 1,500,000.00  |
| Other Income                  | 5     | 265,594.52    | 218,384.47    | 47,210.05    | 228,781.08    |
| Total Income                  |       | 9,130,609.77  | 7,663,593.16  | 1,467,016.61 | 5,068,360.29  |
| Expenses:                     |       |               |               |              |               |
| Staff Costs                   | 6     | 1,373,422.81  | 1,118,196.93  | 255,225.88   | 1,259,798.47  |
| Travelling                    |       | 88,401.88     | 84,984.78     | 3,417.10     | 69,715.00     |
| Motor Vehicle Expenses        |       | 54,552.24     | 41,336.60     | 13,215.64    | 79,684.48     |
| Vehicle Hire                  |       | 46,741.45     | 36,421.55     | 10,319.90    | 29,437.09     |
| Freight & Handling            |       | 521,781.72    | 437,234.47    | 84,547.25    | 498,055.66    |
| Outer Island Agency Costs     |       | 117,039.86    | 113,721.56    | 3,318.30     | 125,282.02    |
| Directors Expenses            |       | 14,084.11     | 14,084.11     | 0.00         | 6,443.07      |
| Office & Computer Supplies    |       | 18,013.62     | 15,680.42     | 2,333.20     | 13,257.86     |
| Office Stationery             |       | 12,012.80     | 7,542.48      | 4,470.32     | 9,734.58      |
| Office Repairs                |       | 28,060.61     | 26,292.41     | 1,768.20     | 15,347.21     |
| Telecom Charges               |       | 17,799.88     | 14,015.94     | 3,783.94     | 9,195.84      |
| Electricity & Water           |       | 96,619.60     | 91,502.64     | 5,116.96     | 97,708.88     |
| LPG Sales Commission          |       | 22,861.10     | 22,861.10     | 0.00         | 15,300.90     |
| Entertainment                 |       | 6,656.70      | 2,070.78      | 4,585.92     | 2,334.25      |
| Council Charges               |       | 1,893.75      | 1,893.75      | 0.00         | 2,020.00      |
| Training                      |       | 96,624.13     | 64,900.71     | 31,723.42    | 39,762.45     |
| Depreciation                  | 7     | 782,632.11    | 730,113.48    | 52,518.63    | 817,590.24    |
| Advertisement/Promotion       |       | 15,870.53     | 14,262.13     | 1,608.40     | 16,871.24     |
| General Repairs & Maintenance |       | 216,179.97    | 204,550.89    | 11,629.08    | 97,799.90     |
| Uniform & Safety Wears        |       | 23,322.40     | 18,607.02     | 4,715.38     | 24,704.31     |
| Lab Testing                   |       | 51,438.93     | 40,202.47     | 11,236.46    | 44,970.95     |
| Fees                          | 8     | 44,303.46     | 42,637.46     | 1,666.00     | 36,448.36     |
| Land Lease                    |       | 90.00         | 0.00          | 90.00        | 498.45        |
| Insurance                     |       | 1,278.00      | 1,278.00      | 0.00         | 0.00          |
| Miscellaneous Expenses        | 9     | 15,767.45     | 14,624.30     | 1,143.15     | 26,841.07     |
| Tanker Discharge              |       | 151,633.29    | 141,601.45    | 10,031.84    | 119,652.04    |
| Doubtful Debts                | 10    | 426,292.54    | 426,292.54    | 0.00         | 923,952.56    |
| Trade Loan Interest           |       | 74,097.37     | 74,097.37     | 0.00         | 146,133.42    |
| Bank Charges                  |       | 13,673.60     | 12,256.84     | 1,416.76     | 11,392.70     |
| Loss on Foreign Exchange      |       | 0.00          | 0.00          | 0.00         | 18,401.28     |
| Vat                           |       | 36,933.71     | 36,933.71     | 0.00         | 0.00          |
| Empty Drums                   |       | 310,106.53    | 295,812.10    | 14,294.43    | 395,112.06    |
| Total Expenses                |       | 4,680,186.15  | 4,146,009.99  | 534,176.16   | 4,953,446.34  |
| Operating Profit for the year |       | 4,450,423.62  | 3,517,583.17  | 932,840.45   | 114,913.95    |
| Prior Period Items            |       | 0.00          | 0             | 0.00         | 4,579.43      |
| Gain/(Loss) on Disposal       |       | 4,052.27      | 4,052.27      | 0.00         | 0.00          |
| Profit/(Loss) Before I/Tax    |       | 4,454,475.89  | 3,521,635.44  | 932,840.45   | 114,913.95    |

Chairman.

Director.

Less I/Tax  
Net Profit/(Loss) After I/Tax

|                     |                     |                   |                  |                   |
|---------------------|---------------------|-------------------|------------------|-------------------|
| 1,554,066.56        | 1,232,572.40        | 321,494.16        | 35,219.88        | 248,757.09        |
| <u>2,900,409.33</u> | <u>2,289,063.04</u> | <u>611,346.29</u> | <u>79,694.07</u> | <u>476,263.17</u> |

  
.....  
Chairman.

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.....  
Director.

**KIRIBATI OIL COMPANY LTD**  
**Consolidated Draft Statement of Financial Position**  
**As at 31st December 2015**

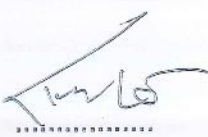
|                                    |       | 2015                 | 2015                 | 2014                    | 2013                 |
|------------------------------------|-------|----------------------|----------------------|-------------------------|----------------------|
|                                    | Notes | Consolidated         | Tarawa               | Kiritimati Consolidated | Consolidated         |
| <b>Current Assets</b>              |       |                      |                      |                         |                      |
| Cash & Cash Equivalents            | 11    | 6,714,316.93         | 6,715,092.45         | (775.52)                | 2,587,144.96         |
| Account Receivables                | 12    | 3,347,783.65         | 2,705,295.01         | 642,488.64              | 2,138,929.72         |
| Dishonored Cheques                 | 13    | 7,584,221.38         | 7,583,859.38         | 362.00                  | 5,755,459.83         |
| Prepayments and Other Receivables  | 14    | (313,030.65)         | (442,836.18)         | 129,805.53              | 572,295.73           |
| Less Provis for Doubtful Debts     |       | (4,985,041.36)       | (4,709,749.65)       | (275,291.71)            | (3,634,796.26)       |
| Stock                              | 15    | 5,823,743.95         | 4,087,668.77         | 1,736,075.18            | 6,796,198.28         |
| Spare Parts                        |       | 92,681.48            | 66,643.92            | 26,037.56               | 26,319.40            |
| <b>Total Current Assets</b>        |       | <b>18,264,675.38</b> | <b>16,005,973.70</b> | <b>2,258,701.68</b>     | <b>14,798,674.37</b> |
| <b>Current Liabilities</b>         |       |                      |                      |                         |                      |
| Account Payables                   | 16    | 93,716.72            | 93,716.72            | 0.00                    | 23,811.26            |
| Accruals and Other Payables        | 17    | 712,359.15           | 668,449.99           | 43,909.16               | 470,134.12           |
| Company Tax Payable                |       | 67,321.81            | 67,321.81            | 0.00                    | 933,877.85           |
| Dividend Payable                   | 18    | 500,000.00           | 500,000.00           | 0.00                    | 0.00                 |
| VAT                                |       | 3,334.26             | 0.00                 | 3,334.26                | 94,915.43            |
| Trade Loan                         |       | 0.00                 | 0.00                 | 0.00                    | 1,383,383.08         |
| ROC Taiwan Grant                   | 19    | 3,640,000.00         | 3,640,000.00         | 0.00                    | 2,500,000.00         |
| <b>Total Current Liabilities</b>   |       | <b>5,016,731.94</b>  | <b>4,969,488.52</b>  | <b>47,243.42</b>        | <b>5,516,145.77</b>  |
| <b>Working Capital</b>             |       | <b>13,247,943.44</b> | <b>11,036,485.18</b> | <b>2,211,458.26</b>     | <b>9,282,528.60</b>  |
| <b>Long Term Assets</b>            |       |                      |                      |                         |                      |
| Property, Plants and Equipments    | 7     | 1,847,143.90         | 1,675,323.75         | 171,820.15              | 2,125,776.61         |
| WIP - Betio Projects               | 20    | 2,419,926.71         | 2,419,926.71         | 0.00                    | 2,187,452.83         |
| <b>Total Long Term Assets</b>      |       | <b>4,267,070.61</b>  | <b>4,095,250.46</b>  | <b>171,820.15</b>       | <b>4,313,229.44</b>  |
| <b>Long Term Liabilities</b>       |       |                      |                      |                         |                      |
| NPGA Loan                          | 21    | 1,973,908.70         | 1,973,908.70         | 0.00                    | 1,973,908.70         |
| <b>Total Long Term Liabilities</b> |       | <b>1,973,908.70</b>  | <b>1,973,908.70</b>  | <b>0.00</b>             | <b>1,973,908.70</b>  |
| <b>NET WORTH</b>                   |       | <b>15,541,105.35</b> | <b>13,157,826.94</b> | <b>2,383,278.41</b>     | <b>11,621,849.34</b> |
| <b>Shareholders Equity:</b>        |       |                      |                      |                         |                      |
| Paid up Capital                    |       | 500.00               | 500.00               | 0.00                    | 500.00               |
| Reserves                           |       | 1,033,548.00         | 1,033,548.00         | 0.00                    | 1,033,548.00         |
| Asset Revaluation Reserve          |       | 318,620.51           | 318,620.51           | 0.00                    | 318,620.51           |
| Retained Earnings                  | 22    | 14,188,436.84        | 8,334,178.52         | 5,854,258.32            | 10,269,180.83        |
| <b>Total Equity</b>                |       | <b>15,541,105.35</b> | <b>9,686,847.03</b>  | <b>5,854,258.32</b>     | <b>11,621,849.34</b> |

  
 .....  
 Chairman.

  
 .....  
 Director.

**KIRIBATI OIL COMPANY LTD**  
**Consolidated Cash Flow Statement**  
**Year ended 31st December 2015**

| Notes                                                          | 2015                | 2014                | 2013                  |
|----------------------------------------------------------------|---------------------|---------------------|-----------------------|
| <b>Cash flows from Operating Activities:</b>                   |                     |                     |                       |
| Cash receipts from Customers                                   | 34,024,961.78       | 34,605,330.30       | 33,114,331.87         |
| Cash paid to Suppliers & Employees                             | (29,958,891.67)     | (33,349,379.94)     | (33,666,234.28)       |
| Trade Loan Interest Payment                                    | (74,097.37)         | (146,133.42)        |                       |
| Payment of Income Tax                                          | (1,115,313.13)      |                     | (310,078.70)          |
| <b>Net Cash flow from Operating Activities</b>                 | <b>2,876,659.61</b> | <b>1,109,816.94</b> | <b>(861,981.11)</b>   |
| <b>Cash flows from Financing Activities:</b>                   |                     |                     |                       |
| Gov't Soft Loan                                                | 1,140,000.00        | 0.00                | 2,500,000.00          |
| <b>Net Cash flow from Financing Activities</b>                 | <b>1,140,000.00</b> | <b>0.00</b>         | <b>2,500,000.00</b>   |
| <b>Cash flows from Investing Activities:</b>                   |                     |                     |                       |
| Acquisition of fixed assets                                    | (736,473.28)        | (262,831.30)        | (2,246,486.26)        |
| <b>Net Cash flow from Investing Activities</b>                 | <b>(736,473.28)</b> | <b>(262,831.30)</b> | <b>(2,246,486.26)</b> |
| <b>Movement in Cash and Cash Equivalents</b>                   | <b>3,280,186.33</b> | <b>846,985.64</b>   | <b>(608,467.37)</b>   |
| Cash and Cash Equivalents, 1st January                         | 3,434,130.60        | 2,587,144.96        | 3,195,612.33          |
| Cash and Cash Equivalents, 31st December                       | 6,714,316.93        | 3,434,130.60        | 2,587,144.96          |
|                                                                | 0.00                |                     |                       |
| <b>Reconciliation of cash flows from Operating Activities:</b> |                     |                     |                       |
| Net Profit (Loss) for the year                                 | 4,454,475.89        | 114,913.95          | 725,020.26            |
| Add: Depreciations                                             | 782,632.11          | 817,590.24          | 820,040.11            |
| Decrease/-Increase in Current Assets                           | (185,814.68)        | 289,862.93          | (1,924,253.65)        |
| Increase/-Decrease in Current Liabilities                      | (1,639,413.83)      | 136,206.91          | (482,808.06)          |
| Adjustment to Retained Earnings                                | (535,219.88)        | (248,757.09)        | 20.23                 |
|                                                                | <b>2,876,659.61</b> | <b>1,109,816.94</b> | <b>(861,981.11)</b>   |

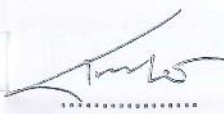
  
Chairman.

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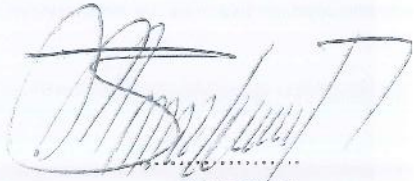
  
Director.

**KIRIBATI OIL COMPANY LTD**  
**Statement of Movement of Equity**  
**For Year Ended 31st December 2015**

|                                 | 2015                 | 2014                 | 2013                 |
|---------------------------------|----------------------|----------------------|----------------------|
| Net Profit for the Year         | 4,454,475.89         | 114,913.95           | 725,020.26           |
| Total Recognised Earnings       | 4,454,475.89         | 114,913.95           | 725,020.26           |
| Adjustment                      | (35,219.88)          | (248,757.09)         | 20.23                |
| Dividend                        | (500,000.00)         | 0.00                 | 0.00                 |
| Revaluation Reserve             | 0.00                 |                      | 318,620.51           |
| Movement in Equity for the Year | 3,919,256.01         | (133,843.14)         | 1,043,661.00         |
| Equity at start of the year     | 11,621,849.34        | 11,755,692.48        | 10,712,031.48        |
| Equity at end of the year       | <u>15,541,105.35</u> | <u>11,621,849.34</u> | <u>11,755,692.48</u> |

  
 Chairman.

Page 8

  
 Director.

**KIRIBATI OIL COMPANY LTD**  
**Notes to the Financial Statements**  
**Year ended 31st December 2015**

**1. GENERAL**

The Kiribati Oil Company is a private company owned by the Government of Kiribati registered on 9th December 1986 under the Companies Ordinance with Registration No.21. Its authorized and paid-up capital is 500 shares of \$1 each.

The main activities of the company are the importing, wholesaling and retailing of all petroleum products in Kiribati including lubes and all gas products.

The accounting period for the company is from January to December of each year or a calendar year and the official currency used is the Australian dollar.

**2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

The financial statements are prepared under the historical cost convention in accordance with generally accepted accounting principles, standards and relevant legislations applicable in Kiribati and the principal accounting policies adopted by the company are set out below.

**2.1 Depreciation**

Depreciation is calculated to distribute the cost of an asset over its useful life (less scrap value if any) using the straight line method. The following rates are used:

|                        |     |
|------------------------|-----|
| Plant & Machinery      | 25% |
| Office Equipment       | 25% |
| Fuel Tanks             | 10% |
| Fuel Pipes             | 10% |
| Water Tanks            | 10% |
| Outer Islands Projects | 5%  |
| Motor Vehicles         | 20% |
| Buildings              | 5%  |
| Furniture & Fittings   | 25% |

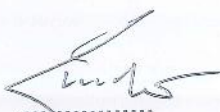
Any asset is being disposed, gain or loss is recognized as income and expense in the income statement and a write off is made to the Fixed Asset and Accumulated Depreciation on the balance sheet.

**2.2 Trade Receivables**

Trade Receivables are recognised at invoice amount. A provision for impairment of trade receivables is established when the company will not be able to collect all amounts due according to the original terms of the receivables. Significant financial difficulties of the debtor, probability that the debtor will enter bankruptcy or financial reorganization and default or delinquency in payments are considered indicators that the trade receivable is impaired.

The basis of estimates of provision used is Accounts Receivable Aging Method for which the receivables are categorized into multiple terms and in the company case we allow payment on term of n/30, and the typical classification in aging schedule will be 0 - 30, 31 - 60, 61 - 90 and above 90 days. The percentages used are 1%, 10%, 30% and 50% in calculating the allowance impaired.

The carrying amount of the asset is reduced through the use of a provision account and the amount of loss is recognised is recognized in the income statement within other operating expenses.

  
.....  
**Chairman.**

  
.....  
**Director.**

When the trade receivable is uncollectible, it is written off against the provision of doubtful debts for trade receivables and subsequent recoveries of amounts previously written off are written are credited to other operating income in the income statement.

## 2.3 Inventory

Stock is valued at the lower of cost and net realisable value and recorded using the FIFO cost flow method.

## 2.5 Financial and Market Risk

The Company is exposed to foreign exchange risk arising from various currency exposures in respect to purchase of inventory particularly to the US dollar. Foreign exchange risk arises from future commercial transactions. Management has looked into the future that the US dollar is suddenly becoming more strong against the AUD dollar, therefore we are looking for available options with our local bank in order to reduce risk from foreign exchange transactions. The loss and gain are recognized in the income statement when the loss and gain occurs. The company, however, has not yet proceeding with forward exchange agreement to hedging with bank on the US currency. KOIL may either take one of the two options or both such as 'Forward Exchange Contract to lock US dollar rate' or 'Establishing USD bank account'. The arrangements will have implications in our current accounting procedures and policies should we opt for the Forward Contract then hedge accounting will be adopted.

## 2.6 Government Grants

Government grants are recognised at their fair value where there is reasonable assurance that the grant will be received and all attaching conditions will be complied with. When the grant relates to an expense item, it is recognised as Income over the period necessary to match the grant on a systematic basis to the cost that it is intended to compensate. Where the grant relates to an asset, the fair value is credited to the cost of the asset and is released to the income statement over the expected useful life in a consistent manner with the depreciation method for the relevant asset.

## 3. Revenues

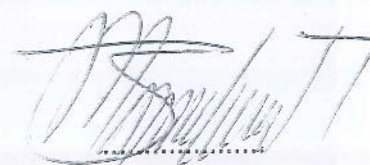
|               | 2015                 |                      |                     | 2014                 |
|---------------|----------------------|----------------------|---------------------|----------------------|
| Sales:        | Total                | Tarawa               | Kiritimati          |                      |
| ADO           | 18,463,832.73        | 16,260,568.24        | 2,203,264.49        | 18,122,352.26        |
| ULP           | 7,987,873.42         | 7,107,456.39         | 880,417.03          | 8,105,873.16         |
| DPK           | 1,893,394.20         | 1,754,327.00         | 139,067.20          | 1,730,196.07         |
| AvGas         | 42,170.00            | 0.00                 | 42,170.00           | 92,862.00            |
| JetA1         | 4,360,339.96         | 2,693,759.51         | 1,666,580.45        | 3,879,596.33         |
| Premix (ULP)  | 194.25               | 194.25               | 0.00                | 0.00                 |
| Lubes         | 568,755.92           | 513,045.34           | 55,710.58           | 709,785.06           |
| LPG           | 682,103.67           | 667,206.98           | 14,896.69           | 531,180.10           |
| Other - Sales | 9,974.57             |                      | 9,974.57            | 21,872.35            |
| Gas Stove     | 4,847.02             | 4,847.02             |                     |                      |
|               | <b>34,013,485.74</b> | <b>29,001,404.73</b> | <b>5,012,081.01</b> | <b>33,193,717.33</b> |

## 4. Cost of Sales

|              | 2015                 |                      |                     | 2014                 |
|--------------|----------------------|----------------------|---------------------|----------------------|
|              | Total                | Tarawa               | Kiritimati          |                      |
| ADO          | 12,738,691.46        | 11,084,011.98        | 1,654,679.48        | 14,742,481.58        |
| ULP          | 6,919,661.18         | 6,063,622.83         | 856,038.35          | 7,928,346.62         |
| DPK          | 2,094,459.63         | 1,898,310.57         | 196,149.06          | 2,107,295.77         |
| AvGas        | 30,969.05            | 0.00                 | 30,969.05           | 48,400.76            |
| JetA1        | 2,342,517.24         | 1,547,188.86         | 795,328.38          | 2,242,243.56         |
| Lubes        | 428,510.60           | 392,054.72           | 36,455.88           | 507,055.55           |
| LPG          | 577,182.33           | 566,955.13           | 10,227.20           | 515,772.99           |
| Drums        | 0.00                 | 0.00                 | 0.00                | 526.72               |
| Cylinders    | 0.00                 | 0.00                 | 0.00                | 39.82                |
| Premix (ULP) | 140.01               | 140.01               | 0.00                | 0.00                 |
| Others       | 12,427.05            | 0.00                 | 12,427.05           | 23,766.42            |
| Gas Stove    | 3,911.94             | 3,911.94             |                     |                      |
|              | <b>25,148,470.49</b> | <b>21,556,196.04</b> | <b>3,592,274.45</b> | <b>28,115,929.79</b> |



Chairman.



Director.

5. Other Income:

|                            | 2015              |                   |                  |                   |
|----------------------------|-------------------|-------------------|------------------|-------------------|
|                            | Total             | Tarawa            | Kiritimati       | 2014              |
| Doubtful Debts Decrease    | 0.00              | 0                 | 0.00             | 418,220.79        |
| Freight on Sales           | 64,304.71         | 64,304.71         | 0.00             | 50,600.75         |
| Drums                      | 54,538.24         | 51,069.79         | 3,468.45         | 25,720.50         |
| Cylinders                  | 17,296.62         | 17,296.62         | 0.00             | 12,610.00         |
| Overtime Charges           | 43,984.01         | 39,584.56         | 4,399.45         | 57,063.82         |
| Rent                       | 968.67            | 0.00              | 968.67           | 0.00              |
| Internet                   | 30.00             | 0.00              | 30.00            | 0.00              |
| Interest Earned            | 138.27            | 138.27            | 0.00             | 0.00              |
| Gain from Foreign Exchange | 23.07             | 23.07             | 0.00             | 0.00              |
| Documentation Fees         | 9,234.39          | 9,234.39          | 0.00             | 0.00              |
| Others                     | 73,076.54         | 34,733.06         | 38,343.48        | 8,129.14          |
| Waste Oil Sales            | 2,000.00          | 2,000.00          | 0.00             | 6,015.00          |
|                            | <b>265,594.52</b> | <b>218,384.47</b> | <b>47,210.05</b> | <b>578,360.00</b> |

6. Staff Cost

|                                 | 2015                |                     |                   |                     |
|---------------------------------|---------------------|---------------------|-------------------|---------------------|
|                                 | Total               | Tarawa              | Kiritimati        | 2014                |
| Executive Remunerations Package |                     |                     |                   |                     |
| Salaries & Wages                | 78,708.78           | 55,228.78           | 23,480.00         | 134,863.42          |
| KPF                             | 5,468.43            | 3,707.43            | 1,761.00          | 10,085.90           |
| Allowances                      | 23,642.58           | 19,397.34           | 4,245.24          | 30,227.42           |
| L/Grant & Commutation           | 13,716.50           | 8,930.19            | 4,786.31          | 16,793.42           |
|                                 | <b>121,536.29</b>   | <b>87,263.74</b>    | <b>34,272.55</b>  | <b>191,970.16</b>   |
| Staff Emoluments                |                     |                     |                   |                     |
| Salaries & Wages                | 675,820.30          | 542,292.36          | 133,527.94        | 631,778.25          |
| KPF                             | 48,715.33           | 37,912.97           | 10,802.36         | 45,409.05           |
| Allowances                      | 54,918.18           | 40,240.04           | 14,678.14         | 41,772.03           |
| Overtime                        | 160,343.68          | 141,090.24          | 19,253.44         | 149,350.48          |
| L/Grant & Passage               | 156,430.99          | 124,180.99          | 32,250.00         | 61,821.25           |
| House Subsidy                   | 41,985.50           | 41,985.50           | 0.00              | 30,865.50           |
| Temporary Assistance            | 106,672.54          | 96,231.09           | 10,441.45         | 63,794.46           |
| Retirement Benefit              | 7,000.00            | 7,000.00            | 0.00              | 12,790.55           |
| Passage & Baggage               | 0.00                | 0.00                | 0.00              | 0.00                |
|                                 | <b>1,251,886.52</b> | <b>1,030,933.19</b> | <b>220,953.33</b> | <b>1,037,581.57</b> |
|                                 | <b>1,373,422.81</b> | <b>1,118,196.93</b> | <b>255,225.88</b> | <b>1,229,551.73</b> |

7. Property, Plant and Equipment

See attached FA Schedule

8. Fees

|                     | 2015             |                  |                 |                  |
|---------------------|------------------|------------------|-----------------|------------------|
|                     | Total            | Tarawa           | Kiritimati      | 2014             |
| Consultancy Fee     | 10,955.00        | 10955            | 0.00            | 11,854.00        |
| Audit Fee           | 3,000.00         | 3,000.00         | 0.00            | 3,000.00         |
| Licence Fee         | 1,883.00         | 217.00           | 1,666.00        | 2,271.00         |
| Vsat Licence & Fees | 28,465.46        | 28,465.46        | 0.00            | 19,323.36        |
|                     | <b>44,303.46</b> | <b>42,637.46</b> | <b>1,666.00</b> | <b>36,448.36</b> |

9. Miscellaneous Expenses

|                             | 2015     |          |            |           |
|-----------------------------|----------|----------|------------|-----------|
|                             | Total    | Tarawa   | Kiritimati | 2014      |
| Recruitment & Tender        | 3,841.36 | 3,841.36 |            | 4,292.85  |
| Reference Materials         | 1.20     | 1.20     |            | 0.00      |
| Waste Oil, Spills & Leakage | 785.00   | 785.00   |            | 6,777.02  |
| Sundries                    | 2,378.26 | 1,235.11 | 1,143.15   | 5,195.90  |
| Joint Consultative Meeting  | 8,252.01 | 8,252.01 |            | 10,442.70 |
| Management Meeting Expense  | 509.62   | 509.62   |            | 132.60    |

Chairman.

Director.

|           |           |          |           |
|-----------|-----------|----------|-----------|
| 15,767.45 | 14,624.30 | 1,143.15 | 26,841.07 |
|-----------|-----------|----------|-----------|

#### 10. Doubtful Debts

|                                  | Total               | 1%              | 2015             |                  |                     |
|----------------------------------|---------------------|-----------------|------------------|------------------|---------------------|
|                                  |                     |                 | 10%              | 30%              | 50%                 |
| Accounts Receivables             | 1,188,444.04        | 2,231.57        | 9,147.92         | 27,397.18        | 1,149,667.37        |
| Dishonor Checks                  | 3,521,305.61        | 810.90          | 51,629.02        | 36,560.81        | 3,432,304.88        |
|                                  | <u>4,709,749.65</u> | <u>3,042.47</u> | <u>60,776.94</u> | <u>63,957.99</u> | <u>4,581,972.25</u> |
| Less Provisions of Doubtful Debt | 4,283,457.11        |                 |                  |                  |                     |
| Doubtful Debts                   | <u>426,292.54</u>   |                 |                  |                  |                     |

#### 11. Cash and Cash Equivalents

For the purpose of the statements of cash flows, cash includes cash at bank, cash on hand, term deposits and cash in transit. Cash at the end of the year as shown in the statements of cash flows is reconciled to the items related in the balance sheet as follows:

|                                     | Total               | 2015                |                 |                     |
|-------------------------------------|---------------------|---------------------|-----------------|---------------------|
|                                     |                     | Tarawa              | Kiritimati      | 2014                |
| Cheque A/c - Tarawa                 | 3,828,111.11        | 3,828,111.11        | 0.00            | 2,051,850.61        |
| Petty Cash - Tarawa/Xmas            | 398.80              | 198.80              | 200.00          | 398.80              |
| Cash in transit                     | 1,317,033.42        | 1,317,035.22        | (1.80)          | 733,312.44          |
| Term Deposit                        | 20,393.53           | 20,393.53           | 0.00            | 20,255.26           |
| Koil No# 2 Bank A/C - Tank Projects | 1,544,088.86        | 1,544,088.86        | 0.00            | 617,304.67          |
| USD Bank Account                    | 5,264.93            | 5,264.93            | 0.00            | 0.00                |
| Undeposited Funds                   | 0.00                | 0.00                | 0.00            | 0.00                |
| Xmas Imprest Account - 737022       | (16,842.67)         | 0.00                | (16,842.67)     | 1,589.37            |
| Tarawa Deposit Account              | 15,868.95           | 0.00                | 15,868.95       | 9,419.45            |
|                                     | <u>6,714,316.93</u> | <u>6,715,092.45</u> | <u>(775.52)</u> | <u>3,434,130.60</u> |

KOIL has initially establish her USD Bank Account toward end of 2015 as a trial to help mitigate possible risk occurs from the exchange of AUD with USD currency. The value of the USD dollar (\$) is converted using the exchange rate and recorded as AUD currency. Any gains or losses during the period of transactions and period of financial reporting are recognized as gains or losses from foreign exchange in the income statement and contra to the USD bank account in the Cash and Cash Equivalents of the balance sheet.

#### 12. Account Receivables

|                       | Total               | 2015                |                   |                     |
|-----------------------|---------------------|---------------------|-------------------|---------------------|
|                       |                     | Tarawa              | Kiritimati        | 2014                |
| Airlines - Domestic   | 1,877,118.95        | 1,869,872.70        | 7,246.25          | 1,301,827.69        |
| - Schedule Flights    | 172,978.20          | 112,099.20          | 60,879.00         | 104,029.46          |
| - Un-schedule Flights | 115,611.35          | 47,724.90           | 67,886.45         | 105,197.70          |
| Gov't Ministries      | 489,862.09          | 276,505.18          | 213,356.91        | 470,985.08          |
| SOEs                  | 229,902.39          | 200,695.64          | 29,206.75         | 330,166.45          |
| Others                | 462,310.67          | 198,397.39          | 263,913.28        | 340,333.93          |
| Adjustments           |                     |                     |                   | (2,713.02)          |
|                       | <u>3,347,783.65</u> | <u>2,705,295.01</u> | <u>642,488.64</u> | <u>2,649,827.29</u> |

#### 13. Dishonored Cheques

|         | Total               | 2015                |               |                     |
|---------|---------------------|---------------------|---------------|---------------------|
|         |                     | Tarawa              | Kiritimati    | 2014                |
| PUB     | 7,373,625.14        | 7,373,625.14        |               | 6,654,375.52        |
| KSSL    | 129,688.25          | 129,688.25          |               | 129,688.25          |
| Private | 80,907.99           | 80,545.99           | 362.00        | 68,008.49           |
|         | <u>7,584,221.38</u> | <u>7,583,859.38</u> | <u>362.00</u> | <u>6,852,072.26</u> |

#### 14 Prepayment and Other Receivables

|                     | Total      | 2015       |             |            |
|---------------------|------------|------------|-------------|------------|
|                     |            | Tarawa     | Kiritimati  | 2014       |
| Agencies - Northern | 105,163.77 | 105,163.77 | 0.00        | 41,287.07  |
| Agencies - Central  | 178,304.89 | 191,183.93 | (12,879.04) | 101,628.22 |

Chairman.

Page 12

Director.

|                             |                     |                     |                   |                   |
|-----------------------------|---------------------|---------------------|-------------------|-------------------|
| Agencies - Southern         | 16,027.63           | 16,027.63           | 0.00              | 13,030.55         |
| Agency - Taraina            | 31,636.60           | 0.00                | 31,636.60         | 15,334.26         |
| Agency - Tabuaeran          | 0.00                | 0.00                | 0.00              | 1,892.84          |
| Deposit to Vendors          | (938,415.02)        | (938,415.02)        | 0.00              | 493,718.77        |
| Freight Refundable - Tarawa | 155,436.66          | 155,436.66          | 0.00              | 212,405.86        |
| Staff Imprest               | 6,751.17            | 5,884.78            | 866.39            | 5,630.53          |
| Salary Advance - Tarawa     | 5,459.50            | 5,459.50            | 0.00              | 6,103.63          |
| Sundry Debtors              | 122,770.16          | 12,588.58           | 110,181.58        | 54,694.80         |
| Prepayments                 | 3,833.99            | 3,833.99            | 0.00              | 0.00              |
|                             | <u>(313,030.65)</u> | <u>(442,836.18)</u> | <u>129,805.53</u> | <u>945,726.53</u> |

#### 15. Stock

|           | 2015                |                     |                     | 2014                |
|-----------|---------------------|---------------------|---------------------|---------------------|
|           | Total               | Tarawa              | Kiritimati          |                     |
| ADO       | 1,789,491.85        | 983,585.40          | 805,906.45          | 1,686,803.63        |
| ULP       | 1,221,189.67        | 869,620.55          | 351,569.12          | 1,355,932.54        |
| DPK       | 289,066.85          | 270,784.01          | 18,282.84           | 286,597.25          |
| JetA1     | 1,304,797.81        | 924,542.02          | 380,255.79          | 1,138,613.63        |
| AvGas     | 46,388.31           | 20,465.49           | 25,922.82           | 77,357.36           |
| Lubes     | 740,961.35          | 659,387.16          | 81,574.19           | 895,640.63          |
| LPG       | 320,268.18          | 316,971.15          | 3,297.03            | 398,323.20          |
| Gas Stove | 3,278.52            | 3,278.52            | 0.00                | 0.00                |
| Others    | 108,301.41          | 39,034.47           | 69,266.94           | 107,111.41          |
|           | <u>5,823,743.95</u> | <u>4,087,668.77</u> | <u>1,736,075.18</u> | <u>5,946,379.65</u> |

#### 16. Account Payable

|                   | 2015             | 2014             |
|-------------------|------------------|------------------|
| Customs           | 86,037.89        |                  |
| Pacific Bulk Fuel | 7,678.84         | 7,678.84         |
| Liquip            |                  | 2,366.30         |
| Mobil Guam        |                  | 87,052.99        |
|                   | <u>93,716.73</u> | <u>97,098.13</u> |

#### 17. Accruals and Other Payables

|                               | 2015              |                   |                  | 2014              |
|-------------------------------|-------------------|-------------------|------------------|-------------------|
|                               | Total             | Tarawa            | Kiritimati       |                   |
| Trade Creditors               | 0.00              | 0.00              | 0.00             | 139.71            |
| Trade Loan                    | 0.00              | 0.00              | 0.00             | 0.00              |
| Deposits from Customers       | 450,494.48        | 411,046.96        | 39,447.52        | 103,324.90        |
| Tender Deposit                | 0.00              | 0.00              | 0.00             | 0.00              |
| Rentention Fee                | 97,088.07         | 97,088.07         |                  | 62,043.72         |
| Sundry Creditors              | 136,116.24        | 133,366.24        | 2750             | 200,559.68        |
| Payroll Payables - Tarawa     | 13,695.47         | 13,695.47         | 0.00             | 17,368.82         |
| Payroll Payables - Kiritimati | 1,050.20          | 0.00              | 1,050.20         | 14,364.65         |
| Directors Tax Payable         | 5,323.85          | 5,323.85          | 0.00             | 6,084.85          |
| Withholding Tax - Tarawa      | 8,590.84          | 7,929.40          | 661.44           | 42,496.00         |
| Public Utilities Board        | 0.00              | 0.00              | 0.00             | 17,925.12         |
| Accrued Expenses - Xmas       | 0.00              | 0.00              | 0.00             | 5,826.67          |
|                               | <u>712,359.15</u> | <u>668,449.99</u> | <u>43,909.16</u> | <u>470,134.12</u> |

#### 18. Dividend Payable

The dividend of \$500,000.00 has been declared by the Shareholder and to be payable to the Government of Kiribati during the Annual General Meeting (AGM) 2015. The payout of Dividend will be a direct withdrawal from the Retained Earnings/Profit of the Shareholder's Equity.

#### 19. ROC Taiwan Grant



Chairman.



Director.

This is a Grant Aid from the ROC Government of Taiwan with free interest for construction of three new storage tanks in Betio. The tanks capacity is doubling the existing storage tanks. The ROC Taiwan had released more than \$3.6M for the constructions of the new tanks as at December 31, 2015.

#### 20. WIP Betio Projects

The WIP or Work in Progress relates project mainly on the three new storage tanks in Betio. The Work in progress would be treated as Fixed Asset once the WIP works, etc is complete and whole. No depreciation allowed at this stage until the date the tanks are all complete.

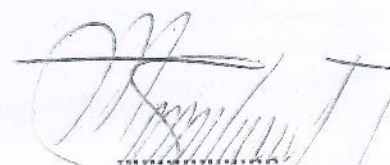
#### 21. Non-Project Grant Aid (NPGA)

Non-Project Grant Aid is a form of Aid with no interest charged which was funded by Japan to the Government of Kiribati where Japan made direct payment for a purchased of Diesel fuel direct from Mobil in Fiji. KOIL meet all the landing cost and other local charges in Tarawa once fuel arrived Tarawa. KOIL sell the Diesel Oil to the public and all the proceeds from the sale the of Diesel Oil, KOIL is required to return the money to the the Kiribati Government Counter Part Fund account on certain periods. KOIL thus recognized the grant aid as a kind of loan or a liability where KOIL has the liability to reimbursed the Government for value of Diesel Purchased.

#### 22. Retained Earnings

|                  | 2015                 |                     |                     | 2014                 |
|------------------|----------------------|---------------------|---------------------|----------------------|
|                  | Total                | Tarawa              | Kiritimati          |                      |
| Opening Balance  | 9,733,960.95         | 4,812,543.08        | 4,921,417.87        | 9,678,003.71         |
| Current Earnings | 4,454,475.89         | 3,521,635.44        | 932,840.45          | 576,078.37           |
| Closing Balance  | <u>14,188,436.84</u> | <u>8,334,178.52</u> | <u>5,854,258.32</u> | <u>10,254,082.08</u> |

  
Chairman.

  
Director.

# KOIL PLANT, PROPERTIES AND EQUIPMENT DEPRECIATION SCHEDULE

| PPE - TARAWA 31/12/15           |               |            |               |            |              |              |  |
|---------------------------------|---------------|------------|---------------|------------|--------------|--------------|--|
| PLANTS, PROPERTIES & MACH TANKS |               |            |               |            |              |              |  |
|                                 | 1/1/2015      | Addition   | Acc Dep       | Dep        | Disposal     | NBV          |  |
|                                 | 5,398,568.97  | 151,664.86 | 4,325,097.03  | 396,438.69 | (47,275.00)  | 781,423.11   |  |
|                                 | 1,678,793.71  | 0.00       | 1,348,980.17  | 8,550.96   | (247,064.17) | 74,198.42    |  |
|                                 | 1,167,026.74  | 83,246.73  | 791,937.83    | 77,243.24  | (2,085.25)   | 379,007.15   |  |
|                                 | 3,525,222.64  | 187,311.00 | 3,266,737.23  | 163,310.76 | 0.00         | 282,485.65   |  |
|                                 | 163,526.68    | 12,501.60  | 137,474.69    | 10,638.17  | 0.00         | 27,915.42    |  |
|                                 | 876,679.95    | 66,547.44  | 738,908.02    | 73,931.66  | (94.00)      | 130,293.71   |  |
|                                 | 12,809,818.69 | 501,271.63 | 10,609,134.97 | 730,113.48 | (296,518.42) | 1,675,323.45 |  |

| PPE - KIRITIMATI 31/12/15       |              |           |              |           |          |           |  |
|---------------------------------|--------------|-----------|--------------|-----------|----------|-----------|--|
| PLANTS, PROPERTIES & MACH TANKS |              |           |              |           |          |           |  |
|                                 | 1/1/2015     | Addition  | Acc Dep      | Dep       | Disposal | NBV       |  |
|                                 | 1,856,789.78 | 4,353.27  | 1,794,516.36 | 12,379.92 | 0.00     | 54,246.77 |  |
|                                 | 816,941.92   |           | 786,562.14   | 13,668.26 | 0.00     | 16,711.52 |  |
|                                 | 294,454.10   |           | 207,162.16   | 14,622.70 | 0.00     | 72,669.24 |  |
|                                 | 1,272,311.47 |           | 1,258,163.47 | 4,140.00  | 0.00     | 10,008.00 |  |
|                                 | 41,061.30    | 1,152.30  | 40,779.25    | 160.51    | 0.00     | 1,273.84  |  |
|                                 | 162,305.09   | 17,169.92 | 155,011.98   | 7,547.23  | 0.00     | 16,915.80 |  |
|                                 |              |           |              |           | 5.00     | (5.00)    |  |

| PPE - KIRITIMATI 31/12/15 |               |            |               |            |              |              |  |
|---------------------------|---------------|------------|---------------|------------|--------------|--------------|--|
| TOTAL                     |               |            |               |            |              |              |  |
|                           | 4,443,863.66  | 22,675.49  | 4,242,195.36  | 52,518.62  | 5.00         | 171,825.17   |  |
|                           | 17,253,682.35 | 523,947.12 | 14,851,330.33 | 782,632.10 | (296,513.42) | 1,847,148.62 |  |

Chairman

Director

**KIRIBATI OIL COMPANY LTD**

**FINANCIAL REPORTS**

**FOR PERIOD ENDED**

**31/12/2016**

*24 Aug*

*1. The amount of the loan is \$100,000.00  
which is the amount of the loan in the  
2016 year.*

*2. The amount of the loan is \$100,000.00*

*which is the amount of the loan in the*

*2016 year.*

**KIRIBATI OIL COMPANY LIMITED**  
**DIRECTORS REPORT ON THE FINANCIAL STATEMENTS**  
**FOR YEAR ENDED 31<sup>ST</sup> DECEMBER, 2016**

---

Directors of the Kiribati Oil Company Limited present their report on the financial statements of the company for the year ended 31<sup>st</sup> December, 2016 as follows.

**1. State of Affairs**

In the opinion of directors, the accompanying balance sheet gives a true and fair view of the state of affairs of the company as at 31<sup>st</sup> December 2016 and the accompanying income statement and cash flow statement give a true and fair view of the operating result and cash flow of the company for the year ended 31<sup>st</sup> December, 2016.

**2. Dividend**

There was a dividend declared for the financial year ended 31<sup>st</sup> December 2016 of \$491,095.00 and a cumulative dividend payable of \$991,095.00 at year ended 31<sup>st</sup> December 2016.

**3. Certificate of Solvency**

In accordance with section 136 of the Companies Ordinance, Directors of the Kiribati Oil Company Limited confirm that:-

- (a) As at 31<sup>st</sup> December 2016, the company owned fixed assets at the value of \$10,002,484.23 and current assets valued at \$16,889,182.13.
- (b) As at 31<sup>st</sup> December 2016, the company had its total accounts receivables of \$4,633,664.84. The government ministries owed the company by \$482,321.75 which equals to 10%, the SOE owed \$247,789.59 or 5%, Domestic Airlines owed \$2,576,283.15 equals to 56%, International Airlines owed \$811,759.02 or 18% and the other 9% which equals to \$515,511.33 comprised of private business.
- (c) As at 31<sup>st</sup> December 2016, the company had its total dishonored cheque worth \$8,153,280.75. About 97% of the dishonored checks comprised mainly of PUB at the amount of \$7,943,276.36. 2% is owed by KSSL at the amount of \$129,688.25 and 1% which equals to \$80,316.14 is owed by private business.
- (d) A total cumulative provision of doubtful debt of \$9,195,434.70 has been estimated as doubtful at year ended 31<sup>st</sup> December 2016 based on accounts receivables of \$4,633,664.84 and dishonored cheques of \$8,153,280.75 thus giving net Accounts Receivables of \$3,591,510.89.
- (e) As at 31<sup>st</sup> December 2016, the company did not have any loans with ANZ bank and neither from other banks.
- (f) As at 31<sup>st</sup> December 2016, a sum owed to the Japanese Non-Project Grant Aid scheme amounting to \$1,973,908.70.

(g) As at 31<sup>st</sup> December 2016, the company had tax credits of \$582,265.77 which will offset the company tax liability for year ended 31<sup>st</sup> December 2016 and nothing was owed by the company to directors or shareholders of the company as at that date.

(h) In the opinion of directors of the company, the company was able to pay its debts and liabilities as at 31<sup>st</sup> December 2016.

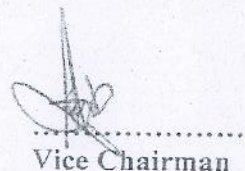
**4. Subsequent Events**

Since the date of the financial statements, there has been no significant event with material effect on the financial position or prospect of the company.

Signed for and on behalf of the Board and in accordance with a resolution of directors dated on the 30<sup>th</sup> day of August, 2017.



.....  
Chairman



.....  
Vice Chairman

KIRIBATI OIL COMPANY LTD  
Summary of Income Statement - (Un-audited)  
Year ended 31st December 2016

|                            | 2016          |               |              | 2015          |
|----------------------------|---------------|---------------|--------------|---------------|
|                            | Consolidated  | Tarawa        | Kiritimati   | Consolidated  |
| Income                     |               |               |              |               |
| Net Sales                  | 35,247,100.03 | 30,984,524.47 | 4,262,575.56 | 34,013,465.74 |
| Less COS                   | 22,501,610.18 | 19,607,996.26 | 2,893,613.92 | 25,148,470.48 |
| Gross Profit               | 12,745,489.85 | 11,376,528.21 | 1,368,961.64 | 8,865,015.25  |
| CSO Grant from CoK         |               |               |              |               |
| Other Income               | 727,330.82    | 670,557.41    | 56,673.41    | 265,594.52    |
| Gain/(Loss) on Disposal    | 8,248.70      | 8,248.70      | -            | 4,052.27      |
| Total Income               | 13,481,069.37 | 12,055,434.32 | 1,425,635.05 | 9,134,662.04  |
| Expenses                   |               |               |              |               |
| Depreciation               | 766,946.64    | 674,121.75    | 92,824.89    | 782,632.11    |
| Interest                   |               |               |              | 74,097.37     |
| Other Expenses             | 9,533,424.05  | 8,830,207.97  | 703,216.08   | 3,823,456.67  |
| Total Expenses             | 10,300,370.69 | 9,504,329.72  | 796,040.97   | 4,680,186.15  |
| PPI                        | 1,226,549.96  | 1,226,549.96  | -            | -             |
| Profit/(Loss) before I/Tax | 4,407,248.64  | 3,777,654.56  | 629,594.08   | 4,454,475.89  |
| Provision for I/Tax        | 1,537,537.02  | 1,322,179.10  | 215,357.93   | 1,554,066.56  |
| Net Profit/(Loss)          | 2,869,711.62  | 2,455,475.46  | 414,236.15   | 2,900,409.33  |

.....  
Chairman.

Page 3

.....  
Vice Chairman.

**KIRIBATI OIL COMPANY LTD**  
**Consolidated Income Statement - (Un-audited)**  
**Year ended 31st December 2016**

|                               | Notes | 2016<br>Consolidated | Tarawa        | Kiritimati   | 2015<br>Consolidated |
|-------------------------------|-------|----------------------|---------------|--------------|----------------------|
| Revenue                       | 3     | 35,247,100.03        | 30,984,524.47 | 4,262,575.56 | 34,013,485.74        |
| less Cost of Sales            | 4     | 22,501,610.18        | 19,607,996.26 | 2,893,613.92 | 25,148,470.49        |
| Gross Profit                  |       | 12,745,489.85        | 11,376,528.21 | 1,368,961.64 | 8,865,015.25         |
| CSO Grant from GOK            |       |                      |               |              |                      |
| Other Income                  | 5     | 727,330.82           | 670,657.41    | 56,673.41    | 265,594.52           |
| Total Income                  |       | 13,472,820.67        | 12,047,185.62 | 1,425,635.05 | 9,130,609.77         |
| Expenses:                     |       |                      |               |              |                      |
| Staff Costs                   | 6     | 1,515,325.54         | 1,225,406.72  | 289,918.82   | 1,373,422.81         |
| Travelling                    |       | 156,677.06           | 143,559.06    | 13,118.00    | 88,401.86            |
| Motor Vehicle Expenses        |       | 74,269.61            | 66,793.29     | 7,476.32     | 54,552.24            |
| Vehicle Hire                  |       | 56,874.29            | 22,127.15     | 34,747.14    | 46,741.45            |
| Freight & Handling            |       | 621,065.94           | 471,105.69    | 149,960.25   | 521,781.72           |
| Outer Island Agency Costs     |       | 123,425.89           | 121,590.39    | 1,835.50     | 117,039.88           |
| Directors Expenses            |       | 17,523.29            | 17,523.29     | -            | 14,084.11            |
| Office & Computer Supplies    |       | 19,319.00            | 17,043.60     | 2,275.40     | 18,013.62            |
| Office Stationery             |       | 12,957.27            | 10,282.47     | 2,674.80     | 12,012.80            |
| Office Repairs                |       | 24,972.17            | 16,979.45     | 7,992.72     | 28,060.61            |
| Telecom Charges               |       | 17,579.69            | 12,875.59     | 4,704.10     | 17,799.88            |
| Electricity & Water           |       | 108,810.65           | 101,463.62    | 7,347.03     | 96,819.60            |
| LPG Sales Commission          |       | 28,274.06            | 28,274.06     | -            | 22,861.10            |
| Management Expense            |       | 7,631.19             | 1,634.25      | 5,996.94     | 6,656.70             |
| Council Charges               |       | 2,420.00             | 2,420.00      | -            | 1,893.75             |
| Training                      |       | 239,595.39           | 191,242.26    | 48,353.13    | 96,624.13            |
| Depreciation                  | 7     | 766,946.64           | 674,121.75    | 92,824.89    | 782,632.11           |
| Advertisement/Promotion       |       | 21,011.66            | 19,473.21     | 1,538.45     | 15,870.53            |
| General Repairs & Maintenance |       | 160,075.78           | 86,724.33     | 73,351.45    | 216,179.97           |
| Uniform & Safety Wears        |       | 48,996.24            | 45,438.28     | 3,557.96     | 23,322.40            |
| Lab Testing                   |       | 61,360.93            | 54,555.24     | 6,805.69     | 61,438.93            |
| Fees                          | 8     | 50,448.48            | 49,633.48     | 815.00       | 44,303.46            |
| Land Lease                    |       | 91.50                | 91.50         | -            | 90.00                |
| Insurance                     |       | 7,902.15             | 7,902.15      | -            | 1,278.00             |
| Fuel Supply Tender            |       | 80,632.35            | 80,632.35     | -            | -                    |
| Miscellaneous Expenses        | 9     | 55,320.94            | 52,546.98     | 2,773.96     | 15,767.45            |
| Tanker Discharge              |       | 74,505.96            | 62,762.71     | 11,743.25    | 151,633.29           |
| Doubtful Debts                | 10    | 4,215,469.60         | 4,215,469.60  | -            | 426,292.54           |
| Trade Loan Interest           |       | -                    | -             | -            | 74,097.37            |
| Bank Charges                  |       | 15,490.36            | 13,717.29     | 1,773.07     | 13,673.60            |
| Anniversary                   |       | 60,577.14            | 60,577.14     | -            | -                    |
| AGM                           |       | 1,678.93             | 1,678.93      | -            | -                    |
| Vat                           |       | 1,219,281.62         | 1,219,281.62  | -            | 36,933.71            |
| Empty Drums                   |       | 433,859.37           | 409,402.27    | 24,457.10    | 310,106.53           |
| Total Expenses                |       | 10,300,370.69        | 9,504,329.72  | 796,040.97   | 4,680,186.15         |
| Operating Profit for the year |       | 3,172,449.98         | 2,542,855.90  | 629,594.08   | 4,450,423.62         |
| PPI                           |       | 1,226,549.96         | 1,226,549.96  | -            | -                    |
| Gain/(Loss) on Disposal       |       | 8,248.70             | 8,248.70      | -            | 4,052.27             |
| Profit/(Loss) Before I/Tax    |       | 4,407,248.64         | 3,777,654.56  | 629,594.08   | 4,454,475.89         |

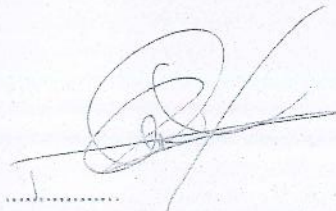
Chairman.

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Vice Chairman.

Loss I/Tax  
Net Profit/(Loss) After I/Tax

|                     |                     |                   |                     |
|---------------------|---------------------|-------------------|---------------------|
| 1,337,537.02        | 1,322,179.10        | 216,367.93        | 1,554,066.56        |
| <u>2,869,741.52</u> | <u>2,455,475.46</u> | <u>414,236.16</u> | <u>2,900,409.33</u> |



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Chairman.



.....  
Vice Chairman.

**KIRIBATI OIL COMPANY LTD**

**Consolidated Draft Statement of Financial Position - (Un-audited)**

**As at 31st December 2016**

|                                    | Notes | 2016<br>Consolidated | Tarawa               | Kiritimati          | 2016<br>Consolidated |
|------------------------------------|-------|----------------------|----------------------|---------------------|----------------------|
| <b>Current Assets</b>              |       |                      |                      |                     |                      |
| Cash & Cash Equivalents            | 11    | 6,792,554.85         | 6,773,240.63         | 19,314.22           | 6,714,316.93         |
| Account Receivables                | 12    | 4,633,664.84         | 3,924,113.23         | 709,551.61          | 3,347,783.65         |
| Dishonored Cheques                 | 13    | 8,153,280.75         | 8,152,916.75         | 362.00              | 7,584,221.38         |
| Prepayments and Other Receivables  | 14    | 1,843,104.34         | 1,782,847.06         | 80,257.28           | (313,030.65)         |
| Less Provis for Doubtful Debts     | 10    | (9,195,434.70)       | (8,920,142.99)       | (275,291.71)        | (4,985,041.36)       |
| Inventory                          | 15    | 4,504,183.55         | 2,873,905.49         | 1,830,278.06        | 5,823,743.95         |
| Spare Parts                        |       | 157,828.50           | 119,973.73           | 37,854.77           | 92,681.48            |
| <b>Total Current Assets</b>        |       | <b>16,889,182.13</b> | <b>14,486,855.90</b> | <b>2,402,326.23</b> | <b>18,264,675.38</b> |
| <b>Current Liabilities</b>         |       |                      |                      |                     |                      |
| Account Payables                   | 16    | 161,529.11           | 152,072.68           | 9,456.43            | 93,716.72            |
| Accruals and Other Payables        | 17    | 840,289.30           | 520,957.61           | 119,331.69          | 712,359.15           |
| Company Tax Payable                |       | (582,265.77)         | (582,265.77)         | -                   | 67,321.81            |
| Dividend Payable                   | 18    | 991,095.00           | 991,095.00           | -                   | 500,000.00           |
| VAT                                |       | 803,917.59           | 801,686.88           | 2,230.71            | 3,334.26             |
| ROC Taiwan Grant                   | 19    | 5,000,000.00         | 5,000,000.00         | -                   | 3,640,000.00         |
| <b>Total Current Liabilities</b>   |       | <b>7,014,565.23</b>  | <b>6,883,546.40</b>  | <b>131,018.83</b>   | <b>5,016,731.94</b>  |
| <b>Working Capital</b>             |       | <b>9,874,616.90</b>  | <b>7,603,309.50</b>  | <b>2,271,307.40</b> | <b>13,247,943.44</b> |
| <b>Long Term Assets</b>            |       |                      |                      |                     |                      |
| Property, Plants and Equipments    | 7     | 3,041,423.38         | 2,669,685.18         | 371,738.20          | 1,847,143.90         |
| WIP - Projects                     | 20    | 6,961,060.85         | 6,907,627.77         | 53,433.08           | 2,419,926.71         |
| <b>Total Long Term Assets</b>      |       | <b>10,002,484.23</b> | <b>9,577,312.95</b>  | <b>425,171.28</b>   | <b>4,267,070.61</b>  |
| <b>Long Term Liabilities</b>       |       |                      |                      |                     |                      |
| NPGA Loan                          | 21    | 1,973,908.70         | 1,973,908.70         | -                   | 1,973,908.70         |
| <b>Total Long Term Liabilities</b> |       | <b>1,973,908.70</b>  | <b>1,973,908.70</b>  | <b>-</b>            | <b>1,973,908.70</b>  |
| <b>NET WORTH</b>                   |       | <b>17,903,192.43</b> | <b>15,206,713.75</b> | <b>2,696,478.68</b> | <b>15,541,105.35</b> |
| <b>Shareholders Equity:</b>        |       |                      |                      |                     |                      |
| Paid up Capital                    |       | 500.00               | 500.00               | -                   | 500.00               |
| Reserves                           |       | 1,033,548.00         | 1,033,548.00         | -                   | 1,033,548.00         |
| Asset Revaluation Reserve          |       | 318,620.51           | 318,620.51           | -                   | 318,620.51           |
| Retained Earnings                  | 22    | 16,550,523.92        | 10,066,671.52        | 6,483,852.40        | 14,188,436.84        |
| <b>Total Equity</b>                |       | <b>17,903,192.43</b> | <b>11,419,340.03</b> | <b>6,483,852.40</b> | <b>15,541,105.35</b> |

Chairman.

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Vice Chairman.

KIRIBATI OIL COMPANY LTDConsolidated Cash Flow Statement - (Un-audited)Year ended 31st December 2016

|                                          | 2016            | 2015            |
|------------------------------------------|-----------------|-----------------|
| Cash flows from Operating Activities:    |                 |                 |
| Cash receipts from Customers             | 37,408,547.30   | 34,024,961.78   |
| Cash paid to Suppliers & Employees       | (31,938,361.54) | (29,958,891.67) |
| Trade Loan Interest Payment              | -               | (74,097.37)     |
| Payment of Income Tax                    | (649,587.58)    | (1,115,313.13)  |
| Net Cash flow from Operating Activities  | 5,220,598.18    | 2,876,659.61    |
| Cash flows from Financing Activities:    |                 |                 |
| Gov't Soft Loan - ROC Taiwan             | 1,360,000.00    | 1,140,000.00    |
| Net Cash flow from Financing Activities  | 1,360,000.00    | 1,140,000.00    |
| Cash flows from Investing Activities:    |                 |                 |
| Acquisition of fixed assets              | (6,502,360.26)  | (736,473.28)    |
| Net Cash flow from Investing Activities  | (6,502,360.26)  | (736,473.28)    |
| Movement in Cash and Cash Equivalents    | 78,237.92       | 3,280,186.33    |
| Cash and Cash Equivalents, 1st January   | 6,714,316.93    | 3,434,130.60    |
| Cash and Cash Equivalents, 31st December | 6,792,554.85    | 6,714,316.93    |

Reconciliation of cash flows from Operating Activities:

|                                           |                |                |
|-------------------------------------------|----------------|----------------|
| Net Profit (Loss) for the year            | 4,407,248.64   | 4,454,475.89   |
| Add: Depreciations                        | 766,946.64     | 782,632.11     |
| Decrease/-Increase in Current Assets      | 1,453,731.17   | (185,814.68)   |
| Increase/-Decrease in Current Liabilities | 637,833.29     | (1,639,413.83) |
| Adjustment to Retained Earnings           | (2,045,161.56) | (535,219.88)   |
|                                           | 5,220,598.18   | 2,876,659.61   |

  
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Chairman.  
.....  
Vice Chairman.

KIRIBATI OIL COMPANY LTD  
Statement of Movement of Equity - (Un-audited)  
For Year Ended 31st December 2016

|                                 | 2016           | 2015          |
|---------------------------------|----------------|---------------|
| Net Profit for the Year         | 4,407,248.64   | 4,454,475.89  |
| Total Recognised Earnings       | 4,407,248.64   | 4,454,475.89  |
| Adjustment                      | (1,554,068.55) | (35,219.88)   |
| Dividend                        | (491,085.00)   | (500,000.00)  |
| Revaluation Reserve             |                |               |
| Movement in Equity for the Year | 2,362,087.08   | 3,919,256.01  |
| Equity at start of the year     | 15,541,105.35  | 11,621,848.34 |
| Equity at end of the year       | 17,903,192.43  | 15,541,105.35 |



Chairman.



Vice Chairman.

## KIRIBATI OIL COMPANY LTD.

### Notes to the Financial Statements - (Un-audited)

Year ended 31st December 2016

#### 1. GENERAL

The Kiribati Oil Company is a private company owned by the Government of Kiribati registered on 9th December 1986 under the Companies Ordinance with Registration No.21. Its authorized and paid-up capital is 500 shares of \$1 each.

The main activities of the company are the importing, wholesaling and retailing of all petroleum products in Kiribati including lubes and all gas products.

The accounting period for the company is from January to December of each year or a calendar year and the official currency used is the Australian dollar.

#### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The financial statements are prepared under the historical cost convention in accordance with generally accepted accounting principles, standards and relevant legislations applicable in Kiribati and the principal accounting policies adopted by the company are set out below.

##### 2.1 Depreciation

Depreciation is calculated to distribute the cost of an asset over its useful life (less scrap value if any) using the straight line method.

|                        |     |
|------------------------|-----|
| Plant & Machinery      | 25% |
| Office Equipment       | 25% |
| Fuel Tanks             | 10% |
| Fuel Pipes             | 10% |
| Water Tanks            | 10% |
| Outer Islands Projects | 5%  |
| Motor Vehicles         | 20% |
| Buildings              | 5%  |
| Furniture & Fittings   | 25% |

Any asset is being disposed, gain or loss is recognized as income and expense in the income statement and a write off is made to the Fixed Asset and Accumulated Depreciation on the balance sheet.

##### 2.2 Trade Receivables

Trade Receivables are recognised at invoice amount. A provision for impairment of trade receivables is established when the company will not be able to collect all amounts due according to the original terms of the receivables. Significant financial difficulties of the debtor, probability that the debtor will enter bankruptcy or financial reorganization and default or delinquency in payments are considered indicators that the trade receivable is impaired.

The basis of estimates of provision used is Accounts Receivable Aging Method for which the receivables are categorized into multiple terms and in the company case we allow payment on term of n/30, and the typical classification in aging schedule will be 0 - 30, 31 - 60, 61 - 90 and above 90 days. The percentages used have been increased in 2016 from 1%, 10%, 30% and 50% to 5%, 20%, 50% and 75% respectively in calculating the allowance impaired.

  
Chairman.

  
Vice Chairman.

The carrying amount of the asset is reduced through the use of a provision account and the amount of loss is recognised in the income statement within other operating expenses.

When the trade receivable is uncollectible, it is written off against the provision of doubtful debts for trade receivables and subsequent recoveries of amounts previously written off are credited to other operating income in the income statement.

### 2.3 Inventory

Inventory is valued at the lower of cost and net realisable value and recorded using the FIFO cost flow method.

### 2.5 Financial and Market Risk

The Company is exposed to foreign exchange risk arising from various currency exposures in respect to purchase of inventory particularly to the US dollar. Foreign exchange risk arises from future commercial transactions. The loss and gain are recognized in the income statement when the loss and gain occurs.

Management has looked into the future that the US dollar is suddenly becoming more strong against the AUD dollar, therefore we are looking for available options with our local bank in order to reduce risk from foreign exchange transactions. The company, however, has not yet proceeding with forward exchange agreement to hedging with bank on the US currency. KOIL may either take one of the two options or both such as 'Forward Exchange Contract to lock US dollar rate' or 'Establishing USD bank account'. The arrangements will have implications in our current accounting procedures and policies should we opt for the Forward Contract then hedge accounting will be adopted.

### 2.6 USD Bank Account

KOIL has initially establish her USD Bank Account toward end of 2015 as a trial to help mitigate possible risk occurs from the exchange of AUD with USD currency. The value of the USD dollar (\$) is converted using the exchange rate and recorded as AUD currency. Any gains or losses during the period of transactions and period of financial reporting are recognized as gains or losses from foreign exchange in the income statement and contra to the USD bank account in the Cash and Cash Equivalents in the Current Asset of the balance sheet.

### 2.7 Government Grants

Government grants are recognised at their fair value where there is reasonable assurance that the grant will be received and all attaching conditions will be complied with. When the grant relates to an expense item, it is recognised as income over the period necessary to match the grant on a systematic basis to the cost that it is intended to compensate. Where the grant relates to an asset, the fair value is credited to the cost of the asset and is released to the income statement over the expected useful life in a consistent manner with the depreciation method for the relevant asset.

### 2.8 Dividend Pay Out Ratio

The Dividend Pay Out Ratio as approved by KOIL's Board of Directors is 20% of Net Profit After Tax and 80% will be retained and re-invested in the Company to increase returns and boost wealth of the Company.

### 3. Revenues

#### Sales:

|              | Total         | Tarawa        | Kiritimati   | 2015          |
|--------------|---------------|---------------|--------------|---------------|
| ADO          | 18,478,600.36 | 16,414,150.37 | 2,064,449.99 | 18,463,832.73 |
| ULP          | 9,147,137.22  | 8,308,455.44  | 838,681.78   | 7,967,873.42  |
| DPK          | 1,755,537.49  | 1,625,706.29  | 129,831.20   | 1,893,394.20  |
| AvGas        | 9,960.00      | 0.00          | 9,960.00     | 42,170.00     |
| JetA1        | 4,335,210.25  | 3,191,150.00  | 1,144,060.25 | 4,360,339.96  |
| Premix (ULP) |               |               |              | 194.25        |
| Lubes        | 580,413.90    | 642,024.76    | 38,389.14    | 568,755.92    |

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Chairman.

.....  
Vice Chairman.

|               |                      |                      |                     |                      |
|---------------|----------------------|----------------------|---------------------|----------------------|
| LPG           | 624,901.33           | 792,368.83           | 32,543.00           | 682,103.57           |
| Other - Sales | 7,501.91             | 2841.71              | 4,660.20            | 9,974.57             |
| Gas Stove     | 7,837.07             | 7,837.07             | -                   | 4,847.02             |
|               | <u>35,247,100.03</u> | <u>30,984,524.47</u> | <u>4,262,575.56</u> | <u>34,013,485.74</u> |

#### 4. Cost of Sales

|              | Total                | Tarawa               | Kiritimati          | 2015                 |
|--------------|----------------------|----------------------|---------------------|----------------------|
| ADO          | 10,647,335.34        | 9,151,201.65         | 1,496,133.68        | 12,738,691.46        |
| ULP          | 6,710,977.18         | 5,986,609.58         | 724,367.60          | 8,919,861.18         |
| DPK          | 1,846,561.80         | 1,515,730.60         | 129,831.20          | 2,094,459.63         |
| AvGas        | 7,089.86             | 0.00                 | 7,069.86            | 30,969.05            |
| JetA1        | 2,450,640.71         | 1,952,193.09         | 498,447.62          | 2,342,517.24         |
| Lubes        | 407,331.35           | 384,757.23           | 22,574.12           | 428,510.60           |
| LPG          | 623,923.60           | 608,733.66           | 15,189.94           | 577,182.33           |
| Drums        | -                    | -                    | -                   | -                    |
| Cylinders    | -                    | -                    | -                   | -                    |
| Premix (ULP) | -                    | -                    | -                   | 140.01               |
| Others       | 2,620.13             | 2,620.13             | -                   | 12,427.05            |
| Gas Stove    | 6,150.31             | 6,150.31             | -                   | 3,911.94             |
|              | <u>22,501,610.18</u> | <u>19,607,996.26</u> | <u>2,893,613.92</u> | <u>25,148,470.49</u> |

#### 5. Other Income:

|                             | Total             | Tarawa            | Kiritimati       | 2015              |
|-----------------------------|-------------------|-------------------|------------------|-------------------|
| Doubtful Debts Decrease     | -                 | -                 | -                | -                 |
| Freight on Sales            | 60,264.65         | 60,264.65         | -                | 64,304.71         |
| Drums                       | 63,486.65         | 54,570.60         | 8,916.15         | 54,538.24         |
| Cylinders                   | 27,532.02         | 27,532.02         | 0.00             | 17,296.62         |
| Overtime Charges            | 44,658.59         | 44,658.59         | 0.00             | 43,984.01         |
| Rent                        | 1,401.62          | 410.00            | 991.62           | 968.67            |
| Internet                    | 3.00              | -                 | 3.00             | 30.00             |
| Interest Earned             | 139.62            | 139.62            | -                | 136.27            |
| Gain from Foreign Exchange  | 109,962.17        | 109,962.17        | -                | 23.07             |
| Documentation Fees          | 2,527.02          | 2,527.02          | -                | 9,234.39          |
| Others                      | 412,279.22        | 365,516.58        | 46,762.64        | 73,076.54         |
| Reduction in Prov of Ddebts | 5,076.26          | 5,076.26          | -                | -                 |
| Waste Oil Sales             | -                 | -                 | -                | 2,000.00          |
|                             | <u>727,330.82</u> | <u>670,657.41</u> | <u>56,673.41</u> | <u>265,594.52</u> |

#### 6. Staff Cost

|                                 | Total               | 2016<br>Tarawa      | Kiritimati        | 2015                |
|---------------------------------|---------------------|---------------------|-------------------|---------------------|
| Executive Remunerations Package |                     |                     |                   |                     |
| Salaries & Wages                | 121,823.88          | 92,720.03           | 28,903.85         | 78,708.78           |
| KPF                             | 9,093.60            | 6,926.10            | 2,167.50          | 5,468.43            |
| Allowances                      | 30,876.70           | 25,338.14           | 5,538.56          | 23,642.58           |
| L/Grant & Commutation           | 19,775.14           | 16,784.32           | 2,990.82          | 13,716.50           |
|                                 | <u>181,369.32</u>   | <u>141,768.59</u>   | <u>39,600.73</u>  | <u>121,536.29</u>   |
| Staff Emoluments                |                     |                     |                   |                     |
| Salaries & Wages                | 694,549.15          | 552,181.69          | 142,367.46        | 675,820.30          |
| KPF                             | 52,593.72           | 40,370.26           | 12,223.46         | 48,715.33           |
| Allowances                      | 56,924.32           | 43,548.28           | 13,376.04         | 54,918.18           |
| Overtime                        | 241,342.28          | 214,309.28          | 27,033.00         | 160,343.68          |
| L/Grant & Passage               | 173,805.87          | 140,723.99          | 33,081.88         | 156,430.99          |
| House Subsidy                   | 43,111.00           | 43,111.00           | -                 | 41,985.50           |
| Temporary Assistance            | 64,116.78           | 42,683.63           | 21,433.15         | 106,672.54          |
| Retirement Benefit              | 6,710.00            | 6,710.00            | -                 | 7,000.00            |
| Passage & Baggage               | 803.10              | -                   | 803.10            | -                   |
|                                 | <u>1,333,956.22</u> | <u>1,083,638.13</u> | <u>250,318.09</u> | <u>1,251,886.52</u> |
|                                 | <u>1,515,325.54</u> | <u>1,225,406.72</u> | <u>289,918.82</u> | <u>1,373,422.81</u> |

#### 7. Property, Plant and Equipment

Appendix 1 attached - Page 15

Chairman.

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Vice Chairman.

### 8. Fees

|                     | 2016             |                  |               |                  |
|---------------------|------------------|------------------|---------------|------------------|
|                     | Total            | Tarawa           | Kiritimati    | 2015             |
| Consultancy Fee     | 8,432.16         | 8,432.16         | -             | 10,955.00        |
| Audit Fee           | 3,000.00         | 3,000.00         | -             | 3,000.00         |
| Licence Fee         | 959.75           | 144.75           | 815.00        | 1,883.00         |
| Vsat Licence & Fees | 38,056.57        | 38,056.57        | 0.00          | 28,465.46        |
|                     | <u>50,448.48</u> | <u>49,633.48</u> | <u>815.00</u> | <u>44,303.46</u> |

### 9. Miscellaneous Expenses

|                             | Total            | Tarawa           | Kiritimati      | 2015             |
|-----------------------------|------------------|------------------|-----------------|------------------|
| Recruitment                 | 3,534.47         | 3,534.47         | -               | 3,841.36         |
| Reference Materials         | -                | -                | -               | 1.20             |
| Waste Oil, Spills & Leakage | 34,454.44        | 34,454.44        | -               | 785.00           |
| Sundries                    | 3,780.47         | 3,467.81         | 312.66          | 2,378.26         |
| Joint Consultative Meeting  | 11,090.26        | 11,090.26        | -               | 8,252.01         |
| Recruitments                | 2,461.30         | -                | 2,461.30        | -                |
| Management Meeting Expense  | -                | -                | -               | 509.62           |
|                             | <u>55,320.94</u> | <u>52,546.98</u> | <u>2,773.96</u> | <u>15,767.45</u> |

### 10. Doubtful Debts & Accumulated Provisions of Doubtful Debts

| Ageing                | Rate | A/C Receivables<br>Tarawa | A/C Receivables<br>Xmas | Dishonored<br>Cheques | 2016                |
|-----------------------|------|---------------------------|-------------------------|-----------------------|---------------------|
| 0 - 30                | 5%   | 10,988.63                 | 5,149.65                | -                     | 18,138.27           |
| 31 - 60               | 20%  | 33,769.46                 | 491.25                  | -                     | 34,260.71           |
| 61 - 90               | 50%  | 89,565.85                 | 786.88                  | -                     | 90,352.73           |
| 90+                   | 75%  | 2,500,929.66              | 444,140.25              | 6,114,689.06          | 9,059,758.97        |
|                       |      | <u>2,635,253.60</u>       | <u>450,568.02</u>       | <u>6,114,689.06</u>   | <u>9,200,510.68</u> |
| Less Cumm Provisions  |      |                           |                         |                       | (4,985,041.36)      |
| Net Increase Impaired |      | <u>2,635,253.60</u>       | <u>450,568.02</u>       | <u>6,114,689.06</u>   | <u>4,215,469.32</u> |

### Provision of Doubtful Debts

|                            | 2016                  | 2015                  |
|----------------------------|-----------------------|-----------------------|
| Opening Balance            | (4,985,041.36)        | (4,558,748.82)        |
| Add Net Increase Impaired  | (4,215,469.32)        | (426,292.54)          |
| Less Provision Written Off | 5,076.26              | -                     |
|                            | <u>(9,195,434.42)</u> | <u>(4,985,041.36)</u> |

### 11. Cash and Cash Equivalents

|                                     | Total               | Tarawa              | Kiritimati       | 2015                |
|-------------------------------------|---------------------|---------------------|------------------|---------------------|
| Cheque A/c - Tarawa                 | 5,395,229.37        | 5,395,229.37        | -                | 3,828,111.11        |
| Petty Cash - Tarawa/Xmas            | 207.05              | 198.80              | 8.25             | 398.80              |
| Cash in transit                     | 1,174,787.94        | 1,158,323.24        | 16,444.70        | 1,317,033.42        |
| Term Deposit                        | 20,533.15           | 20,533.15           | -                | 20,393.53           |
| Koii No# 2 Bank A/C - Tank Projects | 164,581.06          | 164,581.06          | -                | 1,544,088.86        |
| USD Bank Account                    | 34,375.01           | 34,375.01           | -                | 5,264.93            |
| Xmas Imprest Account - 737022       | 2,861.27            | -                   | 2,861.27         | (18,842.67)         |
| Tarawa Deposit Account              | -                   | -                   | -                | 15,868.95           |
|                                     | <u>6,792,554.85</u> | <u>6,773,240.63</u> | <u>19,314.22</u> | <u>6,714,316.93</u> |

### 12. Account Receivables

|                       | Total               | Tarawa              | Kiritimati        | 2015                |
|-----------------------|---------------------|---------------------|-------------------|---------------------|
| Airlines - Domestic   | 2,576,283.15        | 2,524,837.70        | 51,445.45         | 1,877,118.95        |
| - Schedule Flights    | 666,503.38          | 618,544.78          | 47,958.60         | 172,978.20          |
| - Un-schedule Flights | 145,255.64          | 75,583.56           | 69,672.08         | 115,611.35          |
| Gov't Ministries      | 482,321.75          | 266,828.90          | 215,492.85        | 489,862.09          |
| SOEs                  | 247,789.59          | 218,618.64          | 29,170.95         | 229,902.39          |
| Others                | 515,511.33          | 219,699.65          | 295,811.68        | 462,310.67          |
|                       | <u>4,633,664.84</u> | <u>3,924,113.23</u> | <u>709,551.61</u> | <u>3,347,783.65</u> |

Chairman.

Vice Chairman.

#### 18. Dividend Payable

The total dividend of \$1,470,196.00 has been declared for financial periods ended 31/12/2015 and 31/12/2016 and to be payable to the Government of Kiribati, being the Shareholder. The payout of Dividend will be a direct withdrawal from the Retained Earnings/Profit of the Shareholder's Equity.

#### 19. ROC Taiwan Grant

This is a Grant Aid from the ROC Government of Taiwan with free interest for construction of three new storage tanks in Betio. The tanks capacity is doubling the existing storage tanks. The ROC Taiwan had released \$1.36 million in 2016 to complete the constructions of the new fuel storage tanks.

#### 20. WIP Betio Projects

The WIP or Work in Progress relates project mainly on the three new storage tanks in Betio, in the outer islands including Kiritimati. The Work in progress would be treated as Fixed Asset once the WIP works, etc is complete and whole. No depreciation allowed at this stage until the date the tanks and other projects are all complete.

#### 21. Non-Project Grant Aid (NPGA)

Non-Project Grant Aid is a form of Aid with no interest charged which was funded by Japan to the Government of Kiribati (GoK) where Japan made direct payment for a purchased of Diesel fuel direct from Exxon Mobil Ltd in Fiji. KOIL meet all the landing cost and other local charges once the Diesel Fuel arrived Tarawa. KOIL sell the Diesel Oil on behalf of GoK to the public and all the proceeds from the sale of Diesel Oil, KOIL is required to return the money to the Kiribati Government Counter Part Fund account on certain periods in line with the agreement between GoK and Japan. KOIL thus recognized the grant aid as a kind of loan or a liability where KOIL has the liability to reimburse the Government for value of Diesel Purchased. The Japan's Aid to KOIL ceased about four to five years ago and the amount stands payable as at 31st December 2016 is \$1,973,908.70.

#### 22. Retained Earnings

|                  | Total         | Tarawa        | Kiritimati   | 2015          |
|------------------|---------------|---------------|--------------|---------------|
| Opening Balance  | 12,143,275.28 | 6,289,016.96  | 5,854,258.32 | 9,733,960.95  |
| Current Earnings | 4,407,248.64  | 3,777,654.56  | 629,594.08   | 4,454,475.89  |
| Closing Balance  | 16,550,523.92 | 10,066,671.52 | 6,483,852.40 | 14,188,436.84 |

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Chairman.

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Vice Chairman.

## 7. Property, Plant and Equipment

## PLANT, PROPERTIES AND EQUIPMENT DEPRECIATION SCHEDULE

|                           | 1/1/2016      | Addition     | Dep        | Acc Dep       | Disposal     | Transfer    | NBV 31/12/16 |
|---------------------------|---------------|--------------|------------|---------------|--------------|-------------|--------------|
| PLANTS, PROPERTIES & MACH | 5,502,958.83  | 218,842.42   | 380,060.54 | 5,101,596.26  | 0.00         | (17,980.00) | 602,224.99   |
| TANKS                     | 1,431,729.54  | 0.00         | 8,550.96   | 1,366,082.09  | 0.00         |             | 65,647.46    |
| LAND & BUILDING           | 1,248,188.22  | 112,664.99   | 50,684.07  | 919,865.14    | 0.00         |             | 440,988.07   |
| MOTOR VEHICLE             | 3,712,533.64  | 1,325,698.62 | 156,782.58 | 3,087,546.32  | (499,285.25) |             | 1,451,400.68 |
| FURNITURE & FITTINGS      | 176,028.28    | 1,005.55     | 10,592.70  | 158,705.56    | 0.00         |             | 18,328.27    |
| TOOLS & EQUIPMENTS        | 943,133.39    | 28,252.90    | 67,450.90  | 880,290.58    | 0.00         |             | 91,095.71    |
| PPE TARAWA                | 13,014,571.90 | 1,686,464.48 | 674,121.75 | 11,514,085.95 | (499,285.25) | (17,980.00) | 2,669,685.17 |

|                           | 1/1/2016      | Addition     | Dep        | Acc Dep       | Disposal     | Transfer    | NBV 31/12/16 |
|---------------------------|---------------|--------------|------------|---------------|--------------|-------------|--------------|
| PLANTS, PROPERTIES & MACH | 1,861,143.05  | 134,930.12   | 50,468.70  | 1,857,364.98  | 0.00         |             | 138,703.19   |
| TANKS                     | 816,941.92    | 3,366.60     | 6,271.53   | 806,501.93    | 0.00         |             | 13,803.59    |
| LAND & BUILDING           | 294,454.10    | 62,527.82    | 16,046.87  | 237,831.73    | 0.00         |             | 119,150.19   |
| MOTOR VEHICLE             | 1,272,311.47  | 53,164.49    | 6,798.22   | 1,269,101.69  | 0.00         |             | 56,374.27    |
| FURNITURE & FITTINGS      | 42,213.60     | 1,725.40     | 544.55     | 41,484.31     | 0.00         |             | 2,453.69     |
| TOOLS & EQUIPMENTS        | 179,475.01    | 37,028.50    | 12,695.01  | 175,259.23    | 0.00         |             | 41,244.28    |
| PPE - KIRITIMATI          | 4,466,539.15  | 292,742.93   | 92,824.88  | 4,387,543.87  | 0.00         | 0.00        | 371,738.21   |
| TOTAL PPE                 | 17,481,111.05 | 1,979,207.41 | 766,946.63 | 15,901,629.82 | (499,285.25) | (17,980.00) | 3,041,423.38 |

Chairman

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